

CEER-X-132

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TRANSPORTATION ENERGY CONSERVATION IN PUERTO RICO:
POTENTIAL, APPROACH METHODOLOGY AND PROSPECT To 1985

BY

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octoger 1981

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Pvls

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NS AND ACRONYMS

barrel

billion

calendar year

(por) aay

fuel economy

fiscal year

gation [3.73 11tres]

Litre [.265 gal?

kiloneter [.62 mi.]

million

million barrele per day

mite [1.6 kn]

miles per gallon

miles per hour

per capita income

private vehicle transportation syst

total direct transportation enersy

?transportation energy conservation

?transportation system management

vehicle miles travelled

year

Occasionally used other abtreviations are

explained in the text:

ty

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NARRATIVE SUDURY

The potential for energy aavinge in transportation in Puerto Rico,

?already shown in a previous study (Energy conservation in transportation

in Puerto Rico: A policy study, CEER X-32, 1978) has further increased.

?The transportation share in the total energy budget grew from less than

20% in 1979 to 32.5% in 1981. While the total energy consumption was dropping by some 10%, transportation energy was decreasing by less than 4%. Official figures tended to distort the real average consumption per vehicle: the total number of active vehicles was overstated by perhaps as much as 15% the fuel consumption was understated by more than 7% because the statistics showed only gasoline consumption, not also diesel fuel used in transportation (pages 4-7, 61-64).

Together with secondary energy expenditures incident to transportation (such as losses in refining and distribution, construction and maintenance of roads, public services, and rehabilitation of accident damages to persons and property), the transportation sector used in the fiscal Year 1961 over 27 million barrels of fuel, more than: 528 of all the energy used in Puerto Rico, 90% of the directly used fuel was turned by passenger vehicles, 898 of them private, 66% in urban traffic. Driving other than to Job, school or essential shopping represented about 40% of all trips, that is almost one-half of all private auto travel. Consumption of energy in transportation in Puerto Rico was on several accounts relatively

much higher than in the United States as a whole (pages 13-23).

Wide margins for fuel economies exist in such areas as the maintenance of vehicles and roads; more controlled use of power equipment (such as aircooling); traffic engineering and enforcement; driving style and bonafide driver demand (vehicle occupancy, length and consolidation of trips, reduction of nonessential driving) and, of course, improved public transportation. Several recent estimates have confirmed a tentative figure

Proposed in the 1978 study: that up to 50% of fuel could be saved in Puerto Rico without substantially affecting private mobility. In 1981, this

would have reduced the cost of the imported petroleum by some \$290 million:

This amount represents almost 40% of the cost of crude which PREPA since

© generate all the electricity for Puerto Rico in a year, if the

daily bill is \$2 million (pages 12, 21-25).

overage

A public policy of systematic transportation energy conservation (TEC)

Could be implemented on the basis of alternative scenarios, that is various

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combinations and sequences of measures calculated to achieve predetermined targets (percentages of past consumption or quantities of petroleum) in specific future years. This study provides an inventory of possible measures, scenario structures and levels, and a shorthand code for easier handling of the many variables. It also identifies the more than a dozen government agencies that would have to coordinate their efforts in implementing the chosen scenario. Their activities would be guided by agency task sheets, that is subscenarios arranged in the perspective of organizational implementation rather than the total TEC targets (pages 26-35).

To illustrate the methodology, data are analyzed and arranged in a

Rodel scenario for one major category of TEC measures--fuel conservation

Through speed control. The analysis shows the inseparable relations bet-

ween speed (too fast, too slow, erratic), energy consumption, accident
vases and driving while intoxicated. Other major categories are transpor-
tation system management (which includes construction/maintenance, traffic
engineering and control, collective transportation), TEC related to vehicle
Gautpment and maintenance, and cost-conditioned driver demand and behavior.
?TH essential information and methodology is ready for concrete, detailed
elaboration whenever there is public interest and will (pages 38.43).

At the present, the decisional and implementation environment is unfavorable and worsening. The rapid transit option, alive until 1980, has been lost for at least a decade. Vested interests are strong. Private vehicle transportation is heavily publicly subsidized because of low highway user costs. The average motorist is, in fact, losing substantially more than he gains. Because of poor road maintenance, inadequate traffic engineering and token enforcement: but he does not know it. Improvements cost money. An adjustment of the gasoline tax to compensate for inflation since 1974 would raise it by 10¢ a gallon, generating an income of > \$65 million (based on 1961 gasoline consumption). Systematic driver information and prudent behavior would permit an average fuel economy of 208 per vehicle. The tax could thus be raised by additional 29¢ a gallon (which is 70-20% of the present pump price) without increasing the total yearly gasoline bill of careful, law-abiding drivers. Even with the decrease in consumption, the government would collect on the order of \$250 million @ year. This would go a long way also toward improvements in public transportation and the beginning of a mass rail transit for the 1990s.

cost situation, which should facilitate some such course

The easing fuel

of action spread

?

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over a couple of years, paradoxically further reduce any meaningful systematic measures (pages 50-56).

?the pressure to take

The expectation to 1985, the time span of this study, is for the ?worst case? scenario. Some gradual decrease of fuel consumption will come only through automatic factors and technical fixes, such as the continuing switch to new, more efficient, cars, mileage-increasing gasoline and motor oil additives, the spreading information about individual TEC opportunities and, perhaps substantially, the decrease of federal transfer payments channeled into private transportation expenses. Alternate fuels may make a fractional difference; but a more extensive use of some of them, for example Liquid petroleum gases (propane, etc.), would substantially increase traffic risks unless all truckers could be trained and made to avoid abrasive driving.

Among the more affirmative actions that would greatly increase TEC are: return to traffic enforcement levels which prevailed still some 10 years ago; revised, energy-conscious traffic code; flow-improving engineering, as well as several other simple administrative measures. The initial payoff of practically any set of such affirmative actions is obviously very extensive. The passive crisis scenario will not cause the system to collapse, but will induce ad hoc, spontaneous and disorderly adjustments at great human, social and economic cost (pages 56-60).

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1, INTRODUCTION

1.1 Objective

In a policy study of energy conservation in transportation in Puerto Rico, which the Center for Energy and Environment Research conducted in 1977-1978, it was concluded that the main transportation energy indicators and accounts in Puerto Rico were significantly higher in comparison with the United States as a whole: that they provided substantial margins for energy conservation; and that particularly the data concerning the private vehicle transportation sector should be further developed to provide a base for projections, goals and policies directed at transportation energy conservation (24,331 see also Table 2.)

The present study is a first effort in this direction. On the basis of consumption data and trends, and the analysis of various combinations of possible approaches, techniques and preconditions for success, the study seeks (i) to identify and define the apparent potential for transportation energy conservation (TEC), in terms of both specific fuel-economy targets and of systems; (ii) to estimate the real prospect for public and private decisions favoring TEC in the immediate future. A consolidated list of recommendations is presented. Elements of and direction for a more detailed follow-up are listed and outlined.

1.2. Scope and focus

?There are several reasons for a cautious, Limited approach at this such as:

+ The seemingly unlimited faith of energy and transportation plan-

pera inquantified simulation, which dominated in the 1970s, has given way to

® More balanced quantitative-qualitative policy analysis. It has been

Recognized that ?much of the predictive power of any methodology is pro-

vided by the credibility of the...assumptions underlying £¢" (Bib xiii);

and that ?a large margin of absolute error is always to be expected. ..the

calculation [is satisfactory if] it will highlight if one option is approx-

imately 2X or 3X as expensive over twenty years as another option"(11),8).

The most specific caveat is provided by an attempt at energy scenarios for Puerto Rico, including transportation energy (121). The committee of the National Academy of Sciences which authored this report could,

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indeed, not forget the 1980-81 changes in such background parameters as fuel supply, cost and federal regulatory policies--and much less the effects of Reaganomics or mass transit planning in Puerto Rico. These changes sub-

stantially affected the premises of the present study and forced major
course adjustments. However, the NAS report, at least in the parts
dealing with transportation, raises the question of credibility of...

assumption

"and ends up with an apparently large margin of error? indeed.

For example, gasoline consumption in the base year (1977) is understated
by 15.7% (almost 13% instead of the correct figure of 15.3Mb). The low
figure serves as a base for projections to 1985, as well as to year 2000.

As to 1985, the expectation that gasoline consumption would by then drop

back to 1977 levels, might possibly materialize already in 1982-83, al-

though the rate of decrease of consumption has hovered around 2.58/year.

rather than the 10% predicted by the NAS report on basis of smaller in-

creases in gasoline-pump prices. Other concrete references to the report's

data, assumptions and proposals are made below as warranted.

+ The performance and priorities of the government of Puerto Rico

in the field of transportation in general, and of energy conservation in

particular. As perceived here, these factors favor an open policy ap-

proach rather than more or less rigid scenarios based on too many un-

certain variables and speculative assumptions. The situation would, of

course, change as soon as the decision makers showed interest in the de-

development end evaluation of concrete policy options and alternative scenarios to implement them.

1.3, Policy methodology

No matter what the particular thrust or scope may be, an exercise

in the evaluation of prospects and in scenario construction is always a

particular form of policy research and development. Environmental impact

assessment offers an example. Its policy nature is no more in question

(25:26): yet, it is nothing else but an evaluation of the impact scenario

(or alternative scenarios) constructed from information about the planned action.

A few brief comments on the methodology, as related to the pre-

sent study, may prevent some misunderstandings, both by officials and by other readers. As has been pointed out elsewhere (2§,29-30), decision

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makers tend to mistrust or ignore policy analysis. They seem to feel that it restricts their decisional freedom. This is no doubt true when independent price R & D results in recommendations contrary to a policy which the analysis revealed as based

on faulty or incomplete data, or on an inadequate (if any) examination

of possible alternatives. However, on a more detached reflection, it is difficult not to recognize that the policy method provides a base for improved decision making, even under the normal--rather than exceptional--conditions of great uncertainty. The reason is inherent in the first characteristic of genuine policy development: as all the available relevant information is collected and analyzed together, this improves the definition of the problem; missing data are often spotted (thus, also, gauging the degree of reliability); and a broader vacuum is created for comprehensive evaluation of possible solutions, constraints, etc. It is a good thing that a minimum level of effectiveness, policy analysis at

jeast raises red flags where otherwise decisions would be made on often
fragmentary and overoptimistic technoeconomic considerations, without any
Suspicion about the excessive external (social and environmental) cost,

As Mts best, the policy method functions as applied social system
analysis (25.2). It is likely to identify approaches to problems which
effective or other-
wise attractive to decision makers because of beneficial secondary effects.
cont. | One example of such a system approach is the analysis later in this
Study (secs. 4.2f. of an apparently narrow and straightforward relation

Between fuel economy and speed, set in the broader context of causes and effects, These include drunken driving, high-risk driver groups and vehicles, accident cost and prevention, traffic engineering, manasament enforcement, revised Licensing and renewal requirements, adequate insurance and, of course, also the problem of too slow speed as the cause of unnecessary fuel consumption (including by other drivers) and Safety Records, The simple relation between speed and energy consumption. Regina te Look quite formidable in this set of secondary data they, in sum represent an empirical base for the reconsideration of major provisions of the Traffic Code and of enforcement capabilities and measures, OR @ more mundane level of the millions of individual decisions: whose fundamental is the waste or conservation of fuel, policy enforcers sees nets of should not, aim at telling anybody, for instance, how slow Bloture driving he can or cannot do. ?The objective and task are rather analyticals to collect and interpret data which may indicate

(4) that the cost of private vehicle transportation is highly externalized and therefore not real; (1) that when the market mechanism and/or the government catch up with this situation, the scope of individual choices likely to be sensibly affected: (111) what kinds of choices and trade-offs, depending on individual values and intelligence, may still afford some measure of personal freedom in moving around: and (iv) how the transportation system and needs might be restructured in an anticipatory way to make any future adjustments to critical changes in the present situation less harsh and costly.

This is an analytical exercise. It becomes prescriptive--forcing you and me to act or not to act in a certain way--only when the policy analysis and recommendations become an authoritative decision. Its implementation is then no more a policy or a scenario; it becomes an obligatory set of law rules, procedures, administrative measures, prices and tax rates, incentives and disincentives, designed to balance transportation fuel

supply and demand within the framework of needs and capacity.

2. Adequacy of the data base.

Policy analysis for decision making aims not at mathematical precision, but at highly aggregated data or, where necessary, at approximations without serious distortion. Technical data, no matter how hard and apparently complete, do not decide, nor should they, at least not in social problem solving (25,21-23). But the policy method is very sensitive to what may be called the coefficient of confidence. Aggregation, generalization, interpolation and estimate are all legitimate ways of generating policy data for decision making. But, obviously, the quality of the end product depends here, as anywhere, on the quality of the raw material: the reasonable completeness, consistency and reliability of the primary data base.

?The uncertainty and incompleteness of baseline and current data in
?transportation and transportation-related energy consumption is noto!
(23). It was commented upon in specific relation to Puerto Rico in the
1978 study (24,18). ?The problem continues. As the following severn? ex-
amples show, the statistics also tend to be biased in the direction of
understating the real dimensions of transportation energy consumption in
Puerto Rico, with the inevitable effect on priorities and decisions.

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itl Number of active vehicles. official statistics appear to have

consistently overstated since 1979 the total of active vehicles. In FY'60, when the official number was 1,254, the active fleet was closer to 979,000, a difference of approximately 15.5%. A vehicle is not dropped from the active roster if its license is not renewed by the end of the given fiscal year. The owner may be absent and will renew the license when he returns. Or the vehicle may be temporarily deactivated and will be re-licensed when back in service. Only when a license is not renewed for two consecutive years is the vehicle taken off the active list. For this reason, the number of active vehicles in a given year must be estimated. The accuracy of this estimate depends on the use of a realistic so-called scrap rate, that is the approximate percentage of vehicles that have been wrecked, abandoned, dismantled or otherwise permanently deactivated during the preceding year. The official figure seems to be the result of arbitrary estimates of the scrap rate, after the rate, generally used in the United States, was abandoned several years ago. And

Yet it seems to be relatively easy to estimate fairly accurately the scrap rate on basis of the verified and averaged numbers for the preceding two or three years. As the estimate for any given year is verified against the actual number of not relicensed vehicles, the new number is factored into the trend rate for the purpose of the next estimate. The trend rate established for Puerto Rico by this system is 7.58.

This is the base for the estimate of 970,000 active vehicles in FY 1980.

the graphic illustration of the vagaries of the present system a proposed equation for calculating the scrappage rate and an update note are in the Appendix.

2-42 Total direct transportation energy (TDTE). Direct transportation energy is the fuel used by the vehicle engine and equipment (such as power steering, air conditioning of freight Lifting). Two major fuels are consumed in land transportation: gasoline and distillate fuel oil (diesel), only the gasoline account is separate. It is this total that is officially considered to be the amount of energy consumed by motor vehicles. Diesel consumption (1.75M in 1979) is statistically included in "Total fuel consumption" not disaggregated by sectors such as transportation, industry, agriculture, etc. (5%, Table IT). It is not possible to state with any degree of precision just how much diesel is used in transportation and should be routinely added to the amount of gasoline to obtain the TDTE account,

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Substantial number of heavy trucks and tractor-trailers, some 6 %

of all vehicles in Puerto Rico, used diesel fuel. In the 1978 study, the

?transportation of freight was

pothetical fuel consumption factor of 2.5, the factor for the passenger
fleet being 1.0. This took into account also such elements as visibly

inadequate engine maintenance of many trucks, overloading, and the state

of roads other than toll roads, then only partly open (24,32). The NAS
study arrives at a figure of 11% for freight (121, Table 23; 60, Fig. 3),

without an indication of sources or method. Neither of the two calcula-

?tions/estimates provides a viable base for the estimate of diesel con-

sumption in transportation. Several new calculations were therefore per

formed using the following data and factors:

+ The proportion of heavy trucks in the total motor vehicles in Puerto Rico is 32% of that of the fifty US. states (7% against 1H)

+ Diesel represents 20% of the total U.S. truck consumption (19,1-12).

which amounts to 12.28% of total U.S. transportation energy (Id. Fig. 1.2, 1.3).

+ the average ratio of industrial to transportation use of diesel in the U.S., 1977 to 1979, was 112.2 (83,11, Table 27).

+ 1.75Mb of diesel were consumed in Puerto Rico in 1979.

of the present calculations and extrapolations:

+ The vs5. Figures include diesel used by railroads and waterway

1 in sgetulture i

the U:S. or in the Puerto Rico data.

+ The growing, but still very small, numb

yonision if Puerto Rico using ai

Yes using propane:

?The various calculations of the share of diesel in the total trans-

portation energy in Puerto Rico ranged from 4.7% to 7.0%. The rounded average of 6% is considered to be a reasonable conservative projection.

?This figure represented in the last several years an average of about 2% of all energy used in Puerto Rico. Tt must be added to the gasoline figu-

res to obtain the real share of direct transportation energy in the total energy budget in Puerto Rico. (See Figure 2 on page 15).

igned, in the absence of any data, a hy-

?The following factors were considered insignificant for the purpose

not disaggregated either in

of other than freight

fuel: and of freight venic-

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?

1.43 Indirect (secondary) transportation energy. Transportation

consumes also a substantial amount of energy incidentally, indirectly.

The so-called secondary energy was already analyzed in the previous

study (24,40, Fig. 3) in the following category

+ Gasoline Production. Distribution. Evaporation

* Vehicles: Transport. Sale. Maintenance. Tires. Parking and gar:

Bing. Tdministration of the transportation system.

+ Infrastructure: Construction. Maintenance.

* Accidents: Buergency treatment and hospitalization. Repair of

inge to vehicles and property (public, private).

A coefficient of .66 (neaning that if direct energy is 1.0, ti

?otal transportation energy is estimated to be 1.66) was used. This

coefficient was derived from United States data (29:23). A 10% margin

of uncertainty was assumed. Since the direct transportation energy

in 1977 was 90% of the total energy consumed in Puerto Rico, the total

transportation-related energy was estinated to be J%x 1.66, that is

5K. Even with the 10% margin of error factored in, the total ancunted to

at least 48%. This meant that transportation in Puerto Rico used directly

and indirectly about as much energy as all the other secturs together

(after their transportation-related energy use, mostly electricity, had

been discounted). Subsequent U.S. estimates have been generally in the same range (85, 1-9), especially if the substantial accident account was added--emergency wards and rehabilitation therapies being among the most energy-intensive operations in contemporary hospitals. The TECNET (Transportation Energy Conservation Network) study, prepared for the U.S. Department of Energy, is supportive even without any correction. It concluded that in the base year 1971, "the amount of fuel consumed indirectly by transportation [was] 47% as large as the

energy consumed directly by vehicles. Over time, the significance of the indirect component increases? (33,41). An average increment a year would have brought the coefficient of indirect energy to .57 in 1981, for a total transportation energy of 1.57. This happens to be the figure arrived at quite independently (and using a different methodology) in a study of energy consumption and efficiency of 53 sectors of the Puerto Rican economy (58).

Coefficient 1.57 means that 57% must be added to the total aircraft transportation energy in order to estimate the total (direct and

of one percent-

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secondary) energy used in relation to transportation. This total ranges between 47.1% and 50.2% in Puerto Rico in the last three years, very close to the tentative gross estimate made in 1978. It appears safe to use in the future a coefficient 1.6 (TDTE being 1.0) to estimate the total transportation energy in Puerto Rico in a given period.

It is true that the indirect energy account includes many industry, construction and service activities which are presumably targets for

improved energy efficiency in their proper sectors.

however, direct candidates

cite but two examples:

Several others are,

for transportation energy conservation. To

(4) Poor road surface and tire-burning acceleration

represent a substantial increase in tire wear. It takes seven gallons of

crude to manufacture an average tire. (11) Service stations account for

36.5% of the estimated five percent of loss of hydrocarbons by evapora

tion, A good seal at the interface of the pump nozzle and the vehicle

fillneck saves 90% of this loss (LLL). That amounts to saving more than

1.5% of all the gasoline pumped in Puerto Rico in PY 1981--over 10 million

gallons:

Indirect energy related to rubrics "Construction" and "Accidents"

should also be taken into account in any longer-term scenario. The for-

ner, because new infrastructure construction should be weighted against

the opportunities of no-construction transportation system improvements,

considering the whole energy cost: the importance of the latter must be

related to the relatively high accident rate in Puerto Rico, some 1.7

times higher than in the United States as a whole.

Lills Other missing data. It is widely recognized that the ultimate

key to transportation energy conservation is the owner-driver of private automobile. Fuel consumption depends on demand and on driving style.

?There are sufficient data on demand (number and purpose of trips, their length, vehicle occupancy rate). There are no transportation-related data on driving style and the factors which condition it, such as applied

?intelligence, training, education (discipline, courtesy, civic responsibility), mental competence and psychological states data on age and sex are largely available only in the context of accidents and drinking statistics.

Historically. Traffic behavior pattern of the driving public as a whole is apparently quite different from other geographic areas with comparable traffic structure and density. One indicator is the relatively high accident rate, as well as the number of vehicles with signs of having been

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o

involved in minor PDO (property-damage-only) accidents, not reflected in the statistics. But there is no way to tell with any reasonable accuracy how numerous is the group whose driving style tends to characterize the

vehicular traffic as a whole. It may well be a minority. Here it is only important to note that, whether their behavior is outside of law and reason, or whether they are simply unaware, a great number of drivers in Puerto Rico behave in a fashion grossly wasteful of energy.

As a practical matter, this study approaches driver behavior primarily

In relation to (i) substantially improved enforcement of existing laws, (ii) adjustments of the price of private driving so it would reflect the real user cost, (iii) the possibility of relating law enforcement

and cost to improved conservation knowledge and behavior (not rush from one stop light to another or try to beat them switch on air conditioning only when necessary: etc.). This focus is determined by the perception of the present and foreseeable government interests and capabilities. It does not imply that nothing more could or should be done. For instance, the vehicular traffic laws and driver licensing procedures are now exclusively focused on the "rules of the road" and, less effectively, on traffic safety. The law would be greatly improved if it were made consistently energy-conscious. High traffic-risk group:

25 years of age (and to a lesser, but still important degree, under 35 Years) are now identified on the basis of accident rates and insurance claims. But the more basic collective characteristic of such groups is

an excessive energy use because of speeding and aggressive highway behavior, whether they have accidents or not.

such as males under

In the context of adequate data, under discussion here, any more drastic measures directed at private drivers would probably require that existing statistics be more specifically related to driver behavior and that new data--especially quantifications of particular types of traffic behavior based on reliable samples--be developed for the purpose of legislative and enforcement justification against genuine or spurious challenges.

1-45 Conclusions. A conscious and systematic effort to correct the pervasive weakness in transportation and energy-related statistics in Puer

© Rico is called for. It may require a central validation process. Suc

* Process may not only improve the quality of the statistical series, but

also be more cost efficient, as it would eliminate much effort which apes

to be duplicated.

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Such discrepancies as exist in the estimates of the active vehicle fleet (plus 15% or more) and of the energy it consumes (minus 6% or more) should be corrected without delay. Overestimating the number of vehicles has been, indeed, the practice of highway-promoting agencies. The figures of the Federal Highway Administration were found to be 12-17% too high (2B. 5-26). The improvement in statistics which happened when the Energy Information Administration was formed within the U.S. Department of Energy in 1977, showed that gasoline consumption, as calculated previously on basis of aggregated industry figures, overstated the national vehicle/gallons average by more than 100 gallons/vehicle in 1975 (Qz. tazch 1981, p-17). An error like that is very relevant to Puerto Rico, as compared

with the originally reported U.S. figure of 616 gallons, Puerto Rico's per vehicle consumption of 775 was well below the national average (24.35). However, in comparison with the corrected figure of 712 gallons, Puerto

Rico was 8.8% above this average--an indicator which might have given pause to decision makers.

The preceding evaluation of the existing data base in no way implies that there is not enough information available for the purpose of forward-looking transportation-energy planning and cost/benefit analysis. Even extensive changes in government policies for the coming years can be easily-
Se sei Fiad wish ae ele of ealetlng data, Weds of policy snaiyaie

1.3 above) and of sketch planning? (e.g., 112,1-3,4), which do not require costly data generation and processing, are well developed for the present needs.

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a

Least a decade. The system focus in this study is consequently Limited to the possibilities of energy conservation within the existing transportation system and its improvements.

2.2 Energy imports and uses

Over site area is also float energy consumption in

newly

consumption of the area is

$Me/yr = Mo/yr \times 42,$

area

Per capita energy consumption,

15.9 Mb/PY'81, translates into an average daily consumption of 1.83 Mg.

Per capita energy consumption is

\$ 3.3 Billion, the total energy consumed was worth about \$ 1.8 billion,

system consumption is about 85

---Page Break---

a

Figure L. ENERGY IMPORTS AND USES IN PUERTO RICO

(trillions of barrels per calendar year)

total energy imports

85

83

80

75

Crude imports

70

60

Total energy consumed

consumed

cy 1974 1975 1976 1977 1978 1979 yg 298° py

---Page Break---

a

2, THE POTENTIAL FOR TRANSPORTATION ENERGY CONSERVAT
IN PUERTO RICO

2.1 Polley baseline:

The 1978 study concluded that wide margins for transportation energy conservation (TEC) existed in Puerto Rico. It proposed the following four policy baselines for the purpose of planning and implementation:

1. Transportation in Puerto Rico consumes directly and indirectly about as much energy as all the other sectors put together, its share of transportation energy in the total energy budget is 38% much higher than in the United States as a whole. A recalculation based on 1979 data indicates that this relative share in Puerto Rico is about three times as high as was roughly estimated in 1977. See Table 1, item 4.)

That the safe essential mobility of persons could be satisfied with little as 50% of the current direct transportation energy in Puerto Rico, with adequate maintenance of engines, vehicles and roads, with reduced use and acquisition of convenience cover equipment for automobiles, with reduction of driver demand (objectives, low occupancy, nonessential driving), and with the improvement of overall driver behavior to the standards of the traffic code and of common sense.

HIT, The private vehicle transportation sector is highly publicly subsidized. That means that the users of automobiles do not pay the full economic cost of gasoline, highway use, parking, and that they are also subsidized on a number of other accounts,

IV. Transportation energy conservation cannot be effectively implemented outside an adequate transportation system management? (ISM) »
in the broad transportation planning and management

and resource system, This will
reduce the social and environmental cost (that is adverse

Impacts on public and environmental health, land use and environmental esthetics) which must be addressed? to be equal in magnitude to the energy and economic costs of automobile based transportation.

?The quantitative dimensions of Baselines T and IT, relevant to TB, are illustrated by the various figures and tables in the following sections. Baselines IIT and IV are discussed in ch. 4 and 5. The formation of Baseline IV, cited above from the 1978 study (24,614), was influenced

by the then still active planning of a transit system for San Juan, organized around a major rail component (see also 23, advocating light rail against a partially underground heavy-rail system) and the possibilities of major improvements in the quality of the urban environment

?This opportunity has been allowed to become a victim of change in federal urban mass transit policies and is, in all likelihood, dead for #t

---Page Break---

ab

Figure 2 shows the distribution of the energy imported in PY 1982, with emphasis on the transportation sector. The heavy line connects the magnitudes which should control transportation energy conservation policies and actions. The about two-thirds of total transportation energy spent in urban driving represent about 11.5Mb, that is some 22% of the total energy consumption in Puerto Rico in 1980-81. At least 70% of

this fuel consumption must be assigned to metropolitan San Juan. That represents more than 15% of the total energy consumption on the Island, despite the fact that according to a 1977 survey by the Department of Transportation and Public Works, based on a fairly reliable sample of 1600 respondents, almost 30% of families in metropolitan San Juan were still carless. (The 1980 census data are not available at this time. The proportion of carless families in comparable metropolitan areas in continental United States is 17.58. The overall national percentage is 15.3 (9501).

2.3 Past and present consumption trends:

Figure 2 on page 17 compares the cost of imported crude, the pump prices of gasoline and the average daily gasoline consumption, in millions

of gallons (Me) in Puerto Rico and in millions of barrels (Mb) for the rest of the United States. (Puerto Rico figures in U.S. statistics only as an importer--that is, reexporter--of energy in the form of refined petroleum products.) The figure contains all the essential information. It needs only a few interpretative comments:

+ The 1976 ri

is attributable to the growth of the number of vehicles, from 82,000 new registrations in FY 1976 to 110,000 in FY 1977. The continuing rapid increase in consumption from 1977 through mid-1979 was, however, out of proportion to the increase in vehicle population. It can be explained only by more driving--vehicle-miles per car (VMT). This was the case also in the United States as a whole in 1977-78. The conclusion that the added portion of VM in the United States was in the category of discretionary

(nonessential) driving seems to be supported by the sharp drop in this category, some 13% in PY 1980, largely in response to the price increase of gasoline and a temporary scarcity in 1979.

The great increase in gasoline consumption in the U.S. (1974-78) an:

An Puerto Rico (1975-79) corresponded to a period when the pump prices rose only at the current inflation rate. In fact, crude was in mid-1976, at

in gasoline consumption in Puerto Rico, the highest in U.S

---Page Break---

45

Figure 2. ENERGY DISPOSITION TREE (PY?B1 in Mb)

TOTAL ENERGY IMPORTED

97.5

crust Ori

PeRROLEIM

ses 3

TOnAL Punt

CONSUMED

52.6

srauseSeexctoN Brier seczoas

Industry

oifecr Phetoeweat ® ??_Tecvernatne

Ginpznweny Gonseree Services

Residential

([Disngeregared

values net

svallavie]

TRANSPORTATION

?TOTAL ENERGY

retour PASSENGER

10g.

coutrive

TRANSPORT

7%

vneQy ivttkorry

668 178

(more x .6) >

32.1. (52.58)4 10.3 (19.68)

35.5 (67.58) ©

Notes

* See the calculation in

8. Laz, The total ts

jumped to be unchanged

since 1979) ?the propert-

ionate growth from 1. =

to 2.38-Of total enerey

consumed reflects. the

known but unquantified

shift from gasoline to

diesel

2 Soe cec. 2.43

This total includes in-

direct transportation

energy.

See note * on page 16

---Page Break---

16

\$14/varrel, cheaper than in 1976 at \$13.60/barrel.

+ Gasoline cer

implosion peaked in Puerto Rico some 6-8 months later

?than in the United States. A partial explanation may be found in the fact
?that there was no gasoline shortage in Puerto Rico (although it was pre-
dicted for mid-1979), whereas parts of the United States suffered short-
age due to distribution problems and refinery policies aimed at the *
availability of sufficient stocks of heating oil for the 1979-80 winter.

The absence of this problem may exert a subtle but real influence on con-
servation policies and awareness in Puerto Rico.

Both in the upward and downward portions of the graph, gasoline 4
consumption in Puerto Rico exceeded relatively that in the United States
Thus the 1975 to 1979 increments in Puerto Rico was almost 22%; in the Uni-
ted States (1974-78) it was 15.5%. The consumption drop 1979-1981 has
been in the United States over 1.0 Mbd. or 13.6%; in Puerto Rico it has «

decreased only «15 Mtd, or 7.6%, ?This amount to only 56 of the decrease

rate in the United States. As the monthly consumption figures show, there

was no sharp drop in discretionary ViT in Puerto Rico.

By consumption period

+ The two high months

which correspond to the summer and winter holiday/

vacation months, have continued relatively unchanged. .

+ The result of these trends is the growing proportion of transporta-

tion energy in the total energy budget in Puerto Rico. As Figure 2 shows,

gasoline consumption in BY 1981 represented over 30K of total energy: St

was under 28% in 1979. With the addition of diesel consumption, the total ?

?transportation energy in Puerto Rico has grown to 32.5% of the whole yearly

?energy consumption. ©

aggregate figures

was dropping 8 f1

In the United States, on the contrary, the latest (87,22) showed that energy consumption in transportation is greater than the total national energy consumption.

2.4 Comparative interpretation

The relative dimensions of energy consumption in transportation in Puerto Rico, and the implicit potential for conservation, can be further illustrated by the comparisons presented in Table 1 on page 18, .

?

According to final official figures for CY 1980 (50,18), the gasoline consumption of Se

?presented of the total

52.9 A

Almost one-third of all energy was directly consumed for transportation

---Page Break---

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2

Table 1

Comp dimensions of transportation energy consumption

aunv.s.

(except where sp:

cited otherws.

Potroleun share

in total energy 475K

+ Highway-node

transportation me

Petroleum share

in TDIE 53%

4

?Transportation share 25 (direct)

of total energy

28g (inafrece)

(2980)

Ruerto Rico

98.856

(6'1978-80)

Almost 100g

200%,

32.58 (direct) Y

915% (indirect)

Se

ten by Ratios ho Directs 1.28

Potal's 50 (was. ?

. Fagsener to froight

venicles ean pa Y

Fer capita gasoline ia 0.62

ao.

- Per capita gasoline

?soneumption (aa (w. Europe 0.3)

wttton (eai/aay) (¥-Bukcpe 0.3) 4g

Gasol. £ 496 gal.

(ag6 of U.S.

22008 of W.Eur,

530% of Japan)

225 ga.

(Japan.

terper'eas.Cicons? \$0 9 \$368 FES

ck" ie (ois. 27.09)

Seno" gat hEtHas

seated amare

se Sere? \$4350

(lowest in U.S.)

Fuel consumption 7h5 ga.

por vehicle #0 For (u.8.) Sebo

rug the quantitatively insignificant share of energy consumption ty
ferries, domestic air travel and pipelines

See Figure 2.

Passenger vehicles include "publico" sedans and vans, as well as almost 100,000 LpTs ("camionetas" and other light trucks used for private transportation).

New York Times, 16 Sept. 1979, Sec. 3.

These figures mean that consumption in Puerto Rico, if proportionate to PCL, would be 17.48 and 3.2% less respectively, or 2.7 times smaller.

---Page Break---

ag

Tens 7 and 10 in the preceding table acquire additional dimension when combined with other data. Thus the relatively small per capita gasoline consumption in Puerto Rico lines up with the relative population/ENGME Ratio 9-31 in Puerto Rico, 1.2 in the U.S. This relative parity is confirmed by figures on per-vehicle fuel consumption (item 10). So, overall: while the P.R. consumption is close to the U.S. average, the area

Cf Puerto Rico, about 100 times 35 miles, is not close to the national average, but rather 46th in size among 51 state units. This is another indicator of the high transportation energy consumption in Puerto Rico,

The distance around the island is about 300 miles. The

range of 32 trips around Puerto Rico for each of the 935,000 vehicles active in 1978,

The interest of the comparisons based on PCI lies in that they show the extent to which private vehicle transportation has been allowed - it is not also actively nudged - to become a real or felt necessity almost irrespective of economic level. Some additional comments may be helpful

don eats the comparison in Sten 9 of the table--that gasoline consump.

?Hon 4n Puerto Rico in 1979 exceeded by 3.2% that of Mississippi, it compared in terms of PCI--coincides interestingly with another figure arrived at by @ completely different methodology. In the voluntary state gaveline cinservation targets promulgated by the federal Department of Enorgy,Puerto Fico was requested to conserve in 1980 13.7% of gasoline, the second Righoat target in the U.S. (Alaska was highest with 16K). Wiestesini'a FRrset was -208. Added to the 3.28 calculated above, it would target Puerto Rico at -13.2%--almost (dentioal with the DO request of 13.9%.

sondern rey it, 2 BEEtial explanation of the real need for the nigh private yehtole mileage, It is the great amount of commuting to work which senate.

Tex e yar tain aepecta of econoate development planning. A 197h study (HL,6A1-4) found that in 5h of 78 municipalities, more than so of Libor cenreiea in (wniie the rest of the lator force was resident). In 13 mnioi-paittles, more that 50K residents commuted out to work and more that some he labor force committed in. In two instances (Catafo and Carline, both at the edges of metropolitan San Juan), the rate of cut-comutees ere aa high ae 63.8% and 65.68 respectively; the in-conmuters accowned £0 50-58 and 68.7% of the total local labor force. The fuel cost ar trie sxepttonally high mobility was roughly estimated at 20% of the total fuel

---Page Break---

20

consumption. The study suggested that the Intereity collective taxi system ("pablico") be expanded and that its service level and public image be Amproved, But the wajor reason for commuting in low-occupancy private vehicles was then, and is still, the convenience at relatively low cost, both in fuel and in highway user costs. For instance, the toll collect fon on expressways is too low to cover even the annual payments of principal and interest on the borrowal funds. Such economics invite unnecessa-ry driving in all categories. The making of 140-mile rounds trips (at speeds exceeding the posted Limtt, thus further increasing fuel consumpt-ion) to seo a movie in San Juan = few weeksearlier that in the local ?theater, was docunented already in the 1978 study (24,52). A more recent exanple 1 the revelation in legislative hearings that unlicenced street food vendors commute to San Juan over the same or comparable round-trip stances (59,10 dct. 1981).

* There still remains the question of economies. Considering the low level of "Labor participation" (the official percentage is in the low 40s, some 45-50% below the U.S. national level) and the large numbers of welfare participants, where does the money for all this driving come from? Two major sources suggest themselves, in addition to a sufficient taxable income:

(3) the extensive underground economy:

estimated to be in the \$3 billion-a-year range (59, Sept. 1901); (ii) the about equal yearly amount of federal programs and transfer payments. Of this money, particularly the food coupons (approximately one-third of the total, or \$1 billion) have become to an important extent a second currency which found its way also into the transportation sector. This aspect of transportation economic in Puerto Rico not only increases energy consumption because of the number of vehicles; it also causes fuel penalties on account of the relative age and the minimum maintenance of the economically marginal portion of the fleet.

2.5 Major TRC categories and targets

Table 2 lists the major categories of fuel penalties (that is, consumption that can be eliminated or reduced) and the corresponding transportation energy conservation potential for Puerto Rico. The contemporary data and estimates differ very little from the 1973-78 information

(Table 43-54), extracted and reconciled from some twenty sources. Additionally,

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Table 2. Si

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Of the categories and estimated potential for
importation onery

rarey HY conseFvation tn Pyerts Rice

CAUSES OF POTENTIAL

Pure ranavetes | mec In ϕ | COENTS

MAINTENANCE

Vonictes

?Tuneup 10-35) Bag. a new sot of spark plugs, 3.

Rev tear 25° |) The? cumulative ostinates tance? trom

Adjust idling} ?2 1g borage

lubricants 2.55}

2.55 | Radial ply tires, av compared with bias

ply tires. the rdiling resistance of tias

belated Somewhere in the middle,

15-6 | he upper value corresponds to tinea te
fated to maxinum recommended P51 (29-20 in
3580} i

Cumutative maximum value corresponding to
optinum tire quality, maintenance and
alignment averages dog"

25 This is probably a too conservative in.
gfease from the 1978 estimate ot 25. 5h,
because of the massive deterioration of
Foads in Puerto Rico. Driver use up to 56%
Bore fuel when driving on substandard roads
[due to loss of traction and uneven power
Flow through the drive train becauve? of
vibration" (66).

POWER BQTTPRENT

Automatic as EPA 1981 tests range from 7 to 19K. Exurban
?transelssion ariving averages 1-58 loss. Weight adde ie

e 0 This Lethe Pied penaity hotwoath:

Alreoolin 2 is ie ?the fuel penalty in urban hot-woath-

* gr operation. ?Added weight represent 28,

A qut-off device during acceleration can

Feduce fuel consumption by az much as 456

Go1.69).

Other power cont 1.5 {Weiene)

venience equipme ?i (Operation)

Vehicle gettis

10'npq more " | 8 ¥-8 engine uses 18.56 nore fuel that ¥-6.

marrie EPEEAETS (+= tncrease in

ow Fier sconsay eas

soe

ao ?25mph va. normal? stop-

62, traffic (or congested, slowae

down traffic @ # 10mh), soe

+ Right-turn-on-red, «oe

>

---Page Break---

(able 2 cont'd)

fT qpaceoe | | Semeur | HEOSE | coments

castes | Tee | Senne

RAPPIC

| Flow (cons'a)

[Paranevera]

+ Two slowdowns from 40mph over one mile,
and reacceleration (due to not synchro-
nized traffic lights), -16%

+ Two stops and restarts under same con-
ditions, -326

Enforcement + 5mph in 35-40mph zone

| 7%

{ 50mph in 50mph zone, 25%

| {Acceleration to "beat" a traffic light

or to pass another vehicle at a speed

| 5% above urban 35-40mph limit, -20% each

time. If the violator has to stop at the

next traffic light, the fuel lost in

| Stopping and congestion in reacceleration

L

1

is another -25%, for a total -45%,

Entering an intersection on "yellow" and

Stocking the "grect? croas--

20 vehicles. iaiir

hicle ?travelling

Flor

1 minute equal one vo-

Sai @ 15mpg, 3.7501 @2smre.

Style/sehavior

Following 25(minim, | According to actually carried out pilot

simple rides progrems, this figure applies to any ari-

r instructed in proper acceleration,

mmooth driving naneuvres and anticipation

of stops and slowdowns. ?The economy of

fleet drivers can be improved up to 20%

02). Urban braking is estimated to use up

10% of fuel. The power

(is higher in the case of erratic/

aggressive drivers, Each 10% start

19%, fuel. as compared with normal

driving SESE, Aare LEN normal

Driving w/in

estimated to 275 See the enforcement parameters above. Page

* estimated -78 for Sum of urban Very 158

for hog? intereity vier? (pacaengers and freight). "708 drivers violate speed Tint ts in the Uls.1 the hard core (sultiple speed- ing arrosta) is estinated at 3.5%) 1.

S million G02. Truck fuel penalty is calculated at # -2.2% for each mph over Ssmprn. (3)

Exee!

woignt Reference is to unnecessary objects perm-

z

(ea.50 kg) | nently carried in the venicle.

Tehege qed. cftg gereantages vere epauited with jhe help of equipment, wit
gghrte, instalied fn any car; A ?oruaie control? (governor). Gye Saint
SH rien Soonony at 'stouay Aighway spend cf Soeph. Waaitola vecden ga
Drove

Seton oh oad Rigueess

Sarto ele GF east aes. feet

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(ravia 2 conta)

Causes of Posentiat

tueT penattion | HEE SEE | coments

DRIVER

Style/tenavior

Unnecessary ? |

lating

Demand

Yehicte

occupancy

{all trips)

Short trips

?Trip purpose

Egsentials

Sto aehoot

40 ahap.

(Gongolideate)

smedical-dental

Non-essential/

?Satness

-social,

iFecreational

20

10

25

Defined as letting the engine run for more than 30 Secs. when stopped for other purpose than traffic light. Estimated cone

consumption is 608 of typical urban driving:

OF +25 to .4 mile for each minute of drive

Ang. depending on vehicle type and tuning.

An average occupancy for work trips

is 1.94 that means, for each 10

to reduce

from 6 to 3 and triple

occupant vehicles from 2 to 3-occupant vehicles

total of 19 people in 10 vehicles

If a vehicle needs to be used at all, the consolidation of many 1-mile trips into one longer trip increases fuel economy between 2 and 2.5 times, depending on the number and length of stops. (A one-mile trip is only .5 mile there and back; and it may be shorter on foot, depending on the pedestrian and traffic delay).

Business-pleasure category totals only 5% of private auto travel (home-based, meaning starting at home and returning directly, and non-taxed). The 40K of all such trips, the rest made by some other mode (bicycle, 90, Disole or just plain walking), the fuel economy potential coincides with the

categories "vehicle occupancy" and "short trips" above, in addition to a shift to public transportation, as much as available.

US estimates are from 35% upward. The P.R. total for home- and non-home-based trips is probably closer to 40% on basis of the following data and empirical observations:

+ Regular gasoline consumption increase by as much as 43-158 during two yearly holiday seasons (Easter, Christmas).

+ City and intercity traffic density outside the daily peaks for essential travel

significantly higher on weekends.

This discretionary driving represents about

50% of all private auto travel.

---Page Break---

2h

2.6 A summary evaluation

The importance of the estimates of TEC potential in the preceding table does not primarily lie in their numerical values. Some of these values are difficult to express with sufficient confidence, given the present state of data and art. Other potentials are knowingly understated in the table. An example is the 10% assigned to "Essential trips" because of the lack of public transportation and to, so far, apparent unpreparedness of employers, public and private, to organize vanpooling on a scale that would make a difference. Still other potential economies, though real and substantial, are not inherent in transportation as such, but in

?the priorities and attitudes of the police. U.S. data support the empirical hunch that the hard core of willful, systematic traffic violators in Puerto Rico is relatively small. The great majority of other lawless drivers follow the example of those who are "getting away with it." Thus a return to "normal" enforcement would probably have a quick multiplier effect. But the decisions necessary to mobilize this TEC potential make it proportionately more difficult. Only strong and determined governments dare to tackle the effects of the social Gresham Law.

For these and other related reasons, the principal value of the estimated fuel conservation potentials is not in any exact number: it is to be found in two other aspects of the table:

(1) It suggests the comparative order of magnitude and the relative pay-

offs of various energy conservation actions. ©

(34) It disaggregates as well as confirms the global conclusions expressed

in policy baselines I and IT, cited at the beginning of this chapter

(see 2.2).

The 1978 estimate of a conservation potential of 50M of "current direct transportation energy", while providing "all the essential energy" in Puerto Rico, was admittedly heuristic, that is, designed to stimulate more intensive analysis and precise enumeration by technical specialists (2b, 53,65-66). Even without this follow up, it must be assumed that the very tentative original estimate is now confirmed and supported by the inventory in Table 2 (which is simply an updated synopsis of the

original data). For instance, the following fuel economies add up to 50x:

but rather

---Page Break---

fore careful vehicle maintenance and driving

Increased occupancy (work trips)

Selective airconditioning +.)

Reduction of discretionary driving? 111)

Other (traffic management & enforcement)?

These are very conservative estimates. The 15 estimate on account of

decreased discretionary driving and failure to form carpools, was made by the former

Director of the office of Energy in July 1979. Several independent counts

during the morning rush hour (0730-0830) showed that almost one-half or

more passenger vehicles had their airconditioning on. The list above does not

include such substantial fuel saving measures as better road maintenance:

Other items from Table 2 could be added or substituted.

The 50m estimate has been subsequently also supported by:

(4) a number of general and specific studies of energy futures, all of them emphasizing conservation as source of energy, and identifying transportation as the principal conservation target, specifically also with reference to Puerto Rico (21)

(14) concrete, quantified demonstrations of the extensive fuel economies that can be achieved by relatively simple improvements in maintenance driving style and awareness (C2);

(444) the increasing recognition that, beside massive technical fixes such as CAFE--the corporate average fuel economy standards mandated by the Energy Conservation Policy Act of 1975 [27.5mpg for 1985 models]-- Substantial fuel savings can result from the sum total of separately insignificant conservation practices. For example, one million minutes of unnecessary idling (equivalent to one minute idling by every vehicle in Puerto Rico), due to poor timing of traffic signals and to carelessness of drivers, represents about 17,500 gallons of gasoline or the yearly mileage of 35 cars (335,000 miles), worth \$ 26,000 (at \$1.50/gal). This amount of fuel is lost by idling several times over every day in San Juan.

(4) Recent global estimates of possible fuel economies, published in information material by the U.S. and P.R. governments (78,53), range from 30% to 50%, depending on the age and efficiency of the vehicle and on the engagement of the driver. The individual concern and attention are becoming more critical as the federal technical fixes (e.g., CAFE) may be postponed or made less effective.

(v) still another similar estimate (40-60% saving) comes from an urban

Planner (J.B.Gibson, *Designing the new city* (1977), quoted in *The Futurist*, Pet
1979, page 61.

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3+ SCENARIO ANALYSIS AND CONSTRUCTION, AVAILABLE CONCEPTS AND TECHNIQUES

3.1 Synopsis

The preceding Table 2 represents an inventory of the various causes of fuel penalties and of the corresponding estimates of potential for transportation energy conservation. Although it was shown to be sufficient for the purpose of a rudimentary but significant global estimate, this is only the first stage of scenario making.

The actual implementation of planned fuel conservation requires more than a classified diagnosis of what causes fuel waste. Drivers must be made to act so as to conserve. No other mechanism comes even close to the effectiveness of the cost of driving that hurts. In that sense, TEC is the function of various incentives and disincentives. Some of them are outside the control of the government, such as the cost of crude, refining and distribution of motor fuels. Others can be controlled by the government: gasoline tax; excise tax and/or license fees directed against fuel wasting vehicles or accessory equipment; parking fees and tolls on low-occupancy vehicles entering congested areas.

Another group of TEC-promoting measures and actions falls under the headings traffic system management and enforcement. The various cost-oriented and management/enforcement measures also need to be inventoried and evaluated for the purpose of TCE scenarios.

Finally, it is necessary to put together and analyze various possible combinations of measures, the identification and quantification of specific conservation targets, the possible priorities, sequences, levels of intensity, and time horizons and limits. The concepts and methods re

lated to the second- and third-stage scenario inventories are explained and illustrated in the following sections.

3.2 Inventory of TBO-promoting measures,

One of the better examples of such an inventory appears in a 1979 Study by the Congressional Office of Technology Assessment (78,116-117), Entitled the "Petroleum conservation case," it lists the following measures and policy options:

1. highway construction: decline by 50% by the year 2000.
2. Mass transit substantially increased Preferential route (capital Investment, operations):]

---Page Break---

7

. gangatory fuel economy: 33mpg by 1990, 40 mpg by 2000

+ Speeds limit enforcement etc.

Safety Caccidant prevention?

PEpMoleay: 25% more diesel cars by 1985; 60K more by 2090

Taxes: Gas cuabler ban/tax

High gasoline tax

Efficiency incentive tax

Annual Vat tax

5; atonal 1/M { inapection and saintenance] program

9 Inprovenent of tratfia tow

10. Carpooling promotion,

LL: Auto use controls

15, Ubpidtzed selecommication networks [to aibetitude for auto travel]

13. Public education and appeals,

the let contained also the derogulation of fuel prices, whten was
Ranioted ty legislation as of 30 September 1961, and aotually wea tmeie
Tented early in 1901, The ot alsomakes it possible to oo how extensive
iyo-thoush not necessarily forever--sone of the most affective Is mene
cat aro reduead oF Dlumted on the faderal level, thut 1s, for all practi.
cai puxpests, ronoved from the state-level conservation repertory.

A Simpler Inventory of neagures waa proposed in the federal Depart
pent of Energy's project of "productive conservation in urban tranerortas
thon" (29, Dee. 1979),

sEnhance group travel

realistic fuel-economy targets (29. 20, 308)

reduction, of number and length of trips (Reduction of home work,
with the help of communication technology

Behavioral change EY intensity (change of travel mode [car to transit,

are achieved through lessening traffic congestion

{Growing of policy and technology elements. Se reinforce each other.

Furthermore, the techniques for reducing in-use automotive fuel con-

sumption were conceptualized in three categories (101,00):

2; Modification of the vehicles

2: woification of trartig ft),

3+ modification of aniver tehator,

?The minimum conservation program proposed in 1979 by the Puerto Rico

Office of Energy contained the following measure

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+ Redcturn-oncrlyne [ihe law wan regeeg Soha

Reet tattle eneineorhng, sheluaing?traffe Wants activated wv

frat tie thew ? ?

EpProved public transportation (tuses, pfblicce)

md eegsly Ofoiee, tax and Licance fens fo Fedise the taport of bir

and Mediun-size models. °

The last measure was ir

nded to produce about 55% of the expected

2:88 of transportation energy conservation in 1980. As Figure 9 (page 17

Stove) shows, the effective drop in gasoline use in 1980 was less than

---Page Break---

28

3.9 Reference inventory for Puerto Rico

In comparison with these and other references, the most complete and effective inventory of TBO-promoting measures is the one summarized in Table 2 above, based on the 1978 policy study. The various measures can be arranged in an alphabetical order as shown in Figure 8 on the opposite page.

The figure brings out again inevitably the predominant role the driver plays in an effective conservation effort. Of the three categories of "modifications" cited above from the DOT study, "vehicle" corresponds to "technical innovation" (left top of the "spoke wheel"); "traffic flow" corresponds to "TSR/Road maintenance" (right top) "driver" corresponds to all

?the remaining categories, with "cost" being the major incentive/disincentive.

Even the initial disaggregation of the category ?cost? in the demand-

Related column (left bottom) indicates the variety of levels and functions «

of cost. It also implies that not all of them are equally effective or easy

to implement. Table 3 on page 30 shows a possible ranking of various meas-

ures using the criterion of difficulty. Difficulty is the function of the

degrees of decisional discretion, that is collective and individual human

control over the various TC measures. It has been most frequently assumed

in transportation energy analysis that, in view of the difficulties related

to individual discretion, only ?automatic? technical fixes ought to be re-

lied upon for TEC. Such an assumption extensively reduces the scope of

Possible action. It is not an adequate policy premise if the tasks of po- ?

cy analysis for decision making include the prevention of future mobility

orises.

---Page Break---

Figure 4, fe91

and TEC.

Driverscondi tioned

P/e HRY

HN CAL

VARTON

DEMAND,

BEAVIOR

INCENTIVES

DISINCENTIVES

INFORMATION

EDUCATION

DEMAND ?RELATED BEHAVIOR-RELATED

cost ENERGY-SENSITIVE LAW

+Fuel. Operation. ENFORCEMENT

lexcige tax (vehicle, PERCEIVED FUEL PENALTY

Power equipment) (Driving style)

-Highway use. Parking. ACCIDENT PREVENTION

?Lowaoogupancy. tol]:

TRANSORTATION ALTERNATIVES

?Public a

Institutional (vanpool) Transportation system

Private (carpool) p Mnsgenent

?Parkeand-ride Inspection/Maintenance

WORKTIME ALTERNATIVES © pe fuer

«Staggered hours, Flextime. + fuel economy

OTHER. INCENTIVES/RESTRICTIONS

Alternate day driving

---Page Break---

»

table 3

?EC measures ranked according to assumed difficulty

in enactment and representation

As AUIOMAOTG FIXES [External/Federal]

I. Cost of imported energy

TT. Federal laws and regulations

TIT, Innovation (e.g., federally mandated fuel economy for new cars)

DISCRETIONAL FIXES [State government: subject to political decision

?making and related pressures}

I, Technical-management

1. Infrastructure

» Maintenance

+ Non-construction improvement

2 Construction

2, Traffic engineering

3+ Comprehensive inspection/maintenance (mechanical-omissions-fuel economy)

4, ?Transportation/mobility alternatives

5. Worktime alternatives

6, Government vanpooling (supported by withholding of parking privileges or by high parking cost)

TI. Legal-administrative

1, Traffic control

+ Energy-conscious traffic code

{ Baforcoment

sdraftie

: Parking restrictions

2. Fiscal incentives / disincentives

Travel restrictions

(erg. alternat

ther than by cost/taxes

?days driving)

©, DISCRETIONAL BEHAVIOR (Total or substantial individual control]

1, Individual £/e measures

a) Vehicle maintenance

») Reduced use of energy-intensive convenience equipment

©) Reduced vehicle mileage

4) Travel during less congested periods

vehicle occupancy for work travel (carpooling)

fed nonessential/pleasure travel

4, Alternatives to private vehicle

---Page Break---

2

3.4 Structure of alternative scenarios

Structure of alternative scenarios

final phase in scenario raking is the selection and combination, or alternative combinations, of the available elements of the following criteria,

3-41 Combining measures and sequences. What combination(a) is(are)

possible, practical? how much fuel is it likely to save?

?The rudimentary scenario in sec. 2.6 above is an example.

3-42 Quantified fuel target:

What combination or absolute quantity (Mg) can be achieved? What measures would achieve it?

Assuming that the conservation plan proposed by the P.R. Office of Energy for 1960 (9) attempted to comply with the then minimum federal target of 58, the scenario quoted in sec. 3.2 (page 27) would be an example.

3:43 Combined approach. What combined measures and at what level of intensity would be necessary to achieve alternative numerical conservation targets in a given year (e.g., 7%, 10%, 15%) or in a sequence of years (30% the first year; additional 10% the second year; additional 5% in the third year)?

using one or more

What percentage of past fuel consumption should be conserved? What measures

3.44 Alternative Levels of intensity or assumptions. Finally, alternative scenarios can be developed by postulating various possible/desirable levels of conservation effort and intensity, of time frames and Limits, of inevitable/tolerable impact:

This structure is illustrated, for example, by the alternative scena-

scenarios developed for the study of U.S. energy demand and conservation to your
2010 by the Committee on Nuclear and Alternative Energy Systems of the
National Academy of Sciences G2d. The various scenarios are described

in terms of the following energy conservation policies

A ~ Very aggressive: deliberately arrived at reduced demand requiring
some life-style changes

~ Aggressive; aimed at maximum efficiency plus minor life-style
changes

3

§ 7 Moderate: slowly incorporates more measures to increase efficiency

D - Same as C. but 3 percent average annual SP growth

= - Unchanged; present policies continue

?The difference between A and E is 16 quads Btu (or 1628) in the trans
Portation sector, 77 quads (or 132.5) in total energy projections. ?The
?assumed cost of energy 4s four times higher under A than under E.

---Page Break---

22

3:5 Possible scenario structure and levels for Puerto Rico

?The following four levels of possible TEC effort and of the corres

Pending policies, planning and programs were tentatively defined in the
early stages of this study (Fall 1979)¹

SCENARIO I. Unchanged policies: minimum or passive response to price 6

Changes and Federal mandatory: expansion of minigames

investments in infrastructure and public transportation: token

Information/education actions: waiting for the crisis to

? Measure previous government performances and real changes, in policy,

laws and regulations, management and existing institutions. ©

Some effort to respond beyond the minimum; return to enforcement levels of 3-10 years ago. .

? om.

?Sf the pul ?Private-vel

trensportation; increase of gaoline sax beyond the inflas

thon factors active promotion of vanpools ad carpeols:

the beginning of real transit (bus and/or rail on separate

guldoways): changes in law and ingtitutione, continusus ex-

planation of individual conservation measures that can offoot

cost increase

? 1. Activigt uo podicies: the most rapid feasible impenenta-

?fon oP the various wonsuree ?tatulaved in fave 2 Sbeve

3-6 Godification. agency Task Shee!

3-61 The purpose of codification. Detailed elaboration of alter-

native scenarios requires that sany variables, possible groupings, alter-

native quantified conservation targets (percentages, cardinal numbers),

lead tines, agency tasks and rates of implementation te handled. on the

level of magnitude represented by Puerto Rico, this can be done without electronic data processing. But some simplified method for easy manipu-

lation of the variables--especially the development and comparison of ?

heuristic flow charts--is required when the time horizon is more distant

?than in the present study,

or with regard to those scenario levels which

Require sustained system approach. The latter is the case of SCEN IIT

and SCEN IV as defined above (although they are obviously not realizable \ within the 1981-85 span).

?The following simple codification scheme was designed and pretested

in the course of this study. It is included here for the sake of comple-

?teness and as a point of departure for a possible follow up.

---Page Break---

33

3.62 Proposed scheme. The complex of variables was organized on the following levels, with letter or number codes assigned as is indicated below.

Major groups: A - Administrative implementation, regulations, institutional coordination and changes. Enforcement.

© ~ Cost to driver other than P (cost of vehicle, operation, maintenance)

D - Driver demand and behavior

- Education and information (Driver demand and beha-

avior modification other than through A, C, P, and V)

and V-type measures)

F ~ Fiscal/cost measures and controls: Fuel-economy oriented Incentives/disincentives. Fund raising

for transportation-related government activities

Gy Bet, Ly Rand 2)

T = Imoyaston (s/aconbansing techotoal flxaa, 6.

speed governors; now/inproved transport nodes

L - Legistation

R - Road Ctransvortation intraetstructure] maintenance

and ifproverent

T ~ Transportation system management

Y= Vehicle fuel economy, equipment, maintenance

Subgroups (types of measures or behavior):

Group codes with arabic numbersattached. For exanpls

TI, 7, 73, etc. stenity vartous aspects of traffic

system management. Further breakdown inte more

specific categories or measures is achieved by

means of adding numbers or low-case letters: if

23 4a public transportation, then

?7b ie buses, 13p is "piblicos" (urban feeder and

intercity system can be distinguished as T3pu and

Topi), The is transit (separate guideways for

wages? or rail).

(groups, measures, agency responsibilities) 1e.ϕ-,

LP - Legislation necessary to enact a fiscal measure

FV ~ Excise tax favoring fuel-efficient vehicle:

Lf ~ Legislation aimed at traffic management (ener

sensitive traffic code); Ufa - administrative/r?

gulatory measures to implement Uf Uta} = change?

in Licensing of professional drivers.

---Page Break---

»

Quantified targets: expressed by percentage or quantity following

the coded measure. Bg

WV27. # (speed limit enforcement)

DE2/208 [instruction of fleet drivers in simple rules

of economic driving]

Timeline, Y is the target year. The lead time in years is expressed

as Y-2, etc. Thus, eg.

Y:3 = enactment of enabling legislation and regulations

Y:2 = administrative preparations, budgeting, See,

Y:1 = implementation begins; public information/education

3, 7 the measure is implemented and effective

(Ya - monitoring and adjustments)

9-63 Agency Task Sheets. Under the system approach which is impli-

ment (and Ss further elaborated and illustrated in the next chapter), one

Scenario group the measures and actions in function of the targets or

other desired results, not by implementation sectors or agencies, However,

for the purpose of implementation, the existing agency structure must be
maintained unless and until it can be adjusted as energy management
evaluation might indicate. the scenario

pros and cons

"systems" must be therefore broken

from into agency-by-agency subscenarios, here styled Agency Task Sheets (ATS).

The function and structure of the ATSe is summarized here for the sake of
completeness and as a possible base for follow up.

Purpose. Each ATS defines and explains the rationale, alternatives
and the individual or cumulative effects of each proposed f/e measure,

technical questions of timing, sequences and interactions with other rela
Sed Beagures: and the anticipated difficulties of political, socio-payeho.
logical and managerial nature.

Form and language. ATSS aim at middle-level administrators and
program managers, on two assumptions: (i) that it is their information and
Gittitude that most immediately determines what in fact happens, (11) thet

Addressee agencii

would be, in the alphabetic order of codes:

AGAA ~ Qbiigatory Liability insurance (participation in accident provens,
Hon and driver education) ® ®

\$Reo x Paplis Service commlasion (regulation of trucks, pitlicos, taxis)

Bip? > bkce controd (gnaotine, parking, interest shasges op eee 1s}

BIE? - [ublle instrution (yougrdriver? education; inforsasioe ot eee te

yep _ Phoveh their school chidarens

~ Federal agencies (with specific sub-identifications)

---Page Break---

35

HAC - Treasury (excise taxes on gasoline, vehicles, equipment: traffic

ture (various commissions: Transportation and public works)

'81 Socio-economic: Health and environmental quality:

jury Eduoation; Consuner Affairs--representing tne broad

Support system effective TEC would require)

ELAN - Planning Board

ERE, - Traffic police and support (0.g., computerized driver records)

Fide 5 office of Energy |

TRE? / AG) road construction and maintenance; traffic engineering

Fe re eae en evar tienes,

ords, driver Leeneing

FIR: Transportation planning (transit)

Commi:

ty sion

Other jurisdictions, appropriately identified, until given separa

Feedback function. ?The proper

rio building effort would require three principal steps:

(3) Dratt model scenario

(44) Transformation into ATs (subscenarios) and field testing in

the agencies;

(441) Pinetuning of the

?She real-life users.

enarios with the help of feedback from

---Page Break---

%6

?4. THE NEED FOR SYSTEM APPROACH

aa developments in transportation planning

Technical analysis and planning have traditionally tended toward reductionism and sectoral perspective. Proven as a superior, problem-oriented way, this "engineering approach" (20) at best solved one problem without regard to--or even awareness of--other existing or potential problems. Even if planning was systemic in the technoeconomic (22), it concentrated on one-half of the real system, neglecting the other. If our problems, many of which can be traced back to the limited and skewed planning vision, are not worse, the reason is that the real-world systems are in fact very complex human ecosystems (21) with all the adaptability and resilience of natural ecosystems. Much that has happened in response to

new changing circumstances was due to the automatic built-in socio-economic mechanisms. We have managed not because of the oversimplified schemes of government planners and decision makers, but in spite and outside of them,

We need to bail this system dimension into our thinking and decision

making. The natural adaptation is better than no adaptation. The limitations

of human-political wisdom are such that we must rely on the in-

herent capacity of systems to bounce back. But the new equilibria est-

ablished in spite of errors and lack of foresight are never at the level

or in the form which would result from willed, comprehensive policies

Just think of the difference in our transportation,

+ energy and environment

about 20% of the \$550 million, spent on highway construction in 1969.

In 1972, had gone into the beginnings of an effective rail-bus transit in

San Juan and on the island. The ideas (e.g., TUSCA) were there.

It was the premise that transportation planning and management is

ought to be--just a specific example of economic management, that guided the 7

1977 analysis and critique of the ongoing "Metro" planning for San Juan

23). It emphasized the relations between transportation needs on the one

hand, and energy, air quality and urban human environment on the other.

Under the color of the mandatory environmental impact a

generated in 1980 the direction of a new planning stage (see Figure 5, where

the group "Cost" represents the bulk of technoeconomic planning; under

the limited traditional approach, recommendations based on these parameters

would connect directly with the decision on the new system,

circumventing all the other loops, or at best

after-the-decision, environmental impact "

jsnent, this b

short

going through a formalistic, .

?analysis"). Since this was the

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28

first really systemic effort in the history of planning and decision making in Puerto Rico--not only in the transportation field--it is particularly regrettable that it was allowed to become a victim of changes in federal policies and funding. It should be reinstated in its full intended Scope as early as possible. The "cost of no-action alternative", though not quantified, are obviously very substantial.

In the specific context of TEC, Baseline IV cited in sec. 2.1, corresponded to similar system considerations. Policy planning elsewhere has moved in the same direction in the last few years (2+ 101 2s 35: 40:27: 22: et al.). At its low reaches, transportation system management (TSM) is essentially a set of separate programs and actions with some effort at coordination. Combining TEC with air quality is very recent (20); yet emission control tuning represents some 75% of the total fuel economy achievable through engine maintenance QON. Two TSM levels are obviously ne-

cessary: (i) Transportation system planning (as discussed above) and (14) Transportation system management in the narrow, operational sense. The following set of figures and tables is an exercise in analyzing a very specific TEC management problem--the reduction of fuel consumption through speed control--in its system framework. It shows the difference between the policies, justification of the control measures, and the effectiveness of such an approach as compared with single-track approaches to TEC through traffic control and speed limit enforcement based only on traffic-code rules of the road."

Figure 6 on the opposite page features the TEC-related components of

?the system in question (except driving while intoxicated; see Figure 7 for this parameter).* The whole system is schematized on page 40.

VFIREG S uses the speed of 40mph as the average target value. The most fuel-efficient steady speed varies in fact from about 35mph to about 50mph according to the size and power of the automobile. Experimental vehicles have shown even more dramatic increase in fuel consumption than shown in Fig. 6. Viking IV, which averaged 67.5mpg during a cross country rally (Seattle WA to Washington DC), achieved best fuel economy, 109mpg, at 35mph. At 40mph consumption increased already by 12.28%; at 70mph it was 38.8% more (Popular Science, January 1982, page 60).

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4.9, Interpretation of Figures 6 and 7.

The inplications of U.S. national figures are even sore significant

for Puerto Rico, due to the substantially higher accident rates in all ?

categories, as weil ao the faster crowing fleet of subcompacts--especially

nodele with the worst collision safety record.

4.21 The apeod factor.

Figure 6 shows why low speed is also a proper target for TEC through ?

traffic rules, engineering and management. Policy analysis and decision making concerning high speed are more complex. There is an almost linear

relation between fuel economy and the average rate of fatal accidents,

This rate grows exponentially when low driver age, DWI and their combinations are factored in. It is paradoxical that a change in the fleet composition--the rapidly growing share of small passenger cars--desirable from the viewpoint of fuel economy, is adding a serious accident factor, in addition, the very fuel economy of small cars may be a disincentive when

At times driving at slower, fuel-saving speeds. This

complex interrelationships, simply expressed in the schematic figure above, represent but

one example of the insights not readily available through engineering

these

analysis, The resulting traffic management mandate then reflects the sev

val dimensions and brings them into a common focus. TEC requires sh:

to smaller/lighter passenger vehicles. It should be fostered directly

through excise tax, indirectly through gasoline tax. But this policy also

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increases the government's responsibility for the prevention of the more

severe traffic risks. These must be controlled at their origins excessive .

speed and other traffic violations that cause collisions between vehicles

of increasingly disparate size and weight, particularly freight and pas-

enger vehicles, Additional statistical data illustrate the last point

28 well as other aspects of Figure 7. a

4.52 Vehicle size. The most critical data are these:

+ The proportion of compacts and subcompacts in the total fleet in Puerto

Rico is about two-thirds--almost 50% higher than the U.S. national ratio

Cumulative data on 99K of all accidents (the U.S. Fatality Accident &

Reporting System) established already in 1975 that the fatality rate

of subcompacts was 1.93 that of full-size cars. According to 1979 data,

58 fatalities occurred in small cars that crashed with larger cars

in crashes between small cars and trucks 97# fatalities occurred in one

Tractor-trailers represented only 0.9% of the fleet, but were involved

in 8.98 of the fatal accidents the fatality rate of Seick aie Nes .

Relatively low, even in collisions with other trucks. Of a total of

of fatal accidents involving trucks (U.S., 1979), Less than 7 (322) were

4.33 Fatal accident rate grows proportionately with speed beginning

at about 30mph/30kph, The average U.S. ratio of fatal accidents to all

accidents is 1:1470; at speeds above 60mph it is about seven times higher,

1:67. An analysis of 270,000 accidents (North Carolina, 1973) showed a

fatality rate 15 times higher at speeds above 50mph (28% of all accidents)

5 compared with accident speeds below 40mph (45% of all accidents).

4.94 Drivers below 25 years of age have a death rate 2.36 times

higher than drivers 25 years old or older. Males below the age of 25 have

almost twice the accident rate of females in the same age group (But also ac-

count for about twice the YWTs.-95a). Drivers 35 years or younger are involved

in 36% more fatal accidents than those older than 35. The age separation line

of 35 years also corresponds to a sharp bend in the DIL-related curves.

4.95 Driving while intoxicated. There are interesting relationsh

between DWI, age and accident involvement, with important implication

for possible policy and law changes with regard to licensing (and su

pension) of young drivers. For instance, the overall ratio of driver/va-

hicle involvement in fatal accidents is 1.3 (meaning that about 27% of

drivers in such accidents are killed).

to drivers younger than 25 years

KA1L 85% more occupants of the vehicle:

Sps

However, the ratio corresponding
is 2.4. That means that young drivers
are 19% in collision, while they are only

---Page Break---

4

survive, than drivers over 25. (In comparison with the 15-and-older group,

(the rate is 100K higher, that is about double.) The relation to DAI is illustrated by these figures: the percentage of OWI drivers under 25 years in all accidents (figures for fatal accidents alone are not available) is 36% compared to 25% in the 25-94 years group, and an average of 10% for drivers 35 years and older. That means that 1.6 times more young drivers involved in accidents are intoxicated, as compared with drivers over 35. The statistically unavailable connection to fatal accidents is explicit in the fact that OWI is responsible for more than one-half of fatal accidents overall: and that drivers in the 20-24 years group (12% of all drivers) were involved in 21% of fatal accidents in 1979, i.e. 75% more than corresponded to their number. It has been suggested that "young drivers are possibly less able to drive adequately after drinking" (28, 42, 52, 5b: 908 also reference * on page 45).

4.4 The corresponding scenario model

The following set of tables shows the development of a concrete scenario based on Figures 6 and 7.

11.4.1 @ comprehensive policy analysis which integrates the control-
ing data and parameters in Figures 6 and 7 with other previously cited

and supporting data and parameter;

4.42 18 a conceptual model which organizes the policy data for the purpose of their transformation into a scenario.

4.49 18 the possible scenario matrix, the base for detailed recommendations of measures, combinations, sequences, time frames and f/o estimates, as well as institutional responsibilities and coordinations

---Page Break---

OS

OS Policy ANALYSIS

Y OBJECTIVE

control at the slow and the fast extremes is an important

power = fuel economy \times distance, therefore, one of the principal TB5

Traffic engineering and management.

Driver education and awareness:

Suspension Loss

Regulatory.

It setting, considering also the

parameters.

Speed limit enforcement.

analysis In addition to fuel diseconomy, fast speeds
cause four-fifths of severe/fatal accidents

Young age and intoxication are the principal
cause of accident causing speeds.

In the absence of other braking factors

(such as high fuel cost; stringent traffic controls),
the improved t/e of new, smaller cars could

act as a disincentive to driving at more economic
speeds.

Small cars suffer disproportionately in collisions
with bigger vehicles.

Trucks have an overall record of higher-than-
average negligent/reckless driving.

low speeds and excessive idling (£0 seconds
Teting S-Weile driving 9 #36ch) are the source
of also another externality: the impact of the
increased fuel consumption on urban air quality,

Conclusions: The primary objective of fuel economy needs to
be analyzed and attacked within the whole set
of factors and parameters,

?Three major categories are involved and need to
be balanced ,

+ Technical fixes: improvements of £/e (decreased

Vehicle weight: better engines and transmissions:

Aerodynamics, tires, etc.) independent of driver

Behavior:

+ Economic fixes (gas-pump prices: taxes, dic-

incentives), indirectly driver behavior

« Direct control of SSM RGIE® (human/vehicle)

?es

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4s

The resulting incidental benefits are secondary to the main TEC objective, but important on their own-- mainly the reduction of the human and economic costs of severe accidents.

Reinforcement of the primary objective
and the "secondary" control measures, and the
total resulting pay-off, should foster positive
decision making and implementation.

All other data and factors being comparable with
those in Figure 7, based on U.S. as a whole (age
factor, Dill, proportionate growth of small car
fleet, truck accident ratios--see additional notes).

(See Notes*), PUERTO RICO HAS SUBSTANTIALLY
HIGHER ACCIDENT RATES:

FATALITIES PER VEHICLES REGISTERED =
FATALITIES PER TOTAL ACCIDENTS
INJURIES PER TOTAL ACCIDENTS

A composite picture of a typical fatal accident in
B.R. as culled from police records Cite

Gaily press (1979-80), includes gone or sll of chese

characteristice,

+ Unlicenced driver + Yeers into the oppo-

: fag belo 25 (often site lane, causes

Excessive :

1 Early nome foure other vehicle

ESET Suneny, | - Ho "Incornation avattante

(probability of OM on charges against the

sharentty ifabie driver

Zigtes: Dik, South Carolina Commission on Alechol and Drug Abuse,

fcohol and fatal accidents in's.5., 1975-77. cited ty the tational

safety, Counc, 1979), a8 the contrailine? G8. stuay, Per capiva alco.

?ol consunption in P.R. and the U-S, is approxinatsiy equal? seuch

gocidentsr Listed athe top iseus for government savers reguteti ens

Srtevae 1ageteungjand,controts) In warSe. tational traneportation

Policies through the year 1999) spp. "48,239. De Frequent
falls for raising minimum age to 1d, Soec cal Peneoe eee reat
0 require minimum age 21 (in mid-1990). *

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46

CONCEPTUAL MODEL

opszenrves : ?TYPES OF Focus of

+?????_| xos-zccnoxre CAUSES CONTROL,

PATPARY DRIVING MEASURES

ving fuel ty Exceeding Violation

initing driving

?speed Linke

at non-economic a ae

traffic

Laws

sSpeeding between

Semaphore.

- Prequent change of

lanes to pace

- "Beating" stop

Lights

Drivers: General

Trade

Youth eur

TOTAL, sAggreasive dri.

aansrontarron | || ?ving in general

EXERGY Drivers Leeneings

sedueation

Relatively ?training. | Standards

Low speeds attention | Renewal

n 2clene coats; | .0eial Routine 2apee:

on Btane condo: | ?Ee Rlae | RESIERGEESSS.

driving below poo- + Suspension:

fed opeod Lintt (or | ararqy ?Spae.condi tions

Feasonable maximum TAfficn

speed) in Left-hand! riaaineering

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Social/economie coat

Bas of

ACCIDENTS

Growing

punber

af Only 19% accidents or Les

gnall care

are ascribed to mechanical defects.

2 Possible contributory factors better surface in left lane:

---Page Break---

4

8 SCENARIO MATRIX

MAJOR CATEGORIES
OF
CONTRACE, MEASURES

?

INDIVIDUAL
?SEASURES

EstiMare|

AGENCY
RESPONSIBILITIES
AND INTERACTION

p SYSTEMS INTEGRATION?

OF PRESENT TRAPPIC LAW |

aT OF a

NERGY-SENSITIVE.

VENECURAR SRASEIG: foo

a

PUBLIC TWPORMATION

AND,

CONTINUING EDUCATION

[See the follow

---Page Break---

48

4th Comments. The next step would be to enumerate the various discrete measures under the several major categories, code them for easier handling, and estimate their direct effect on fuel economy or their influence (indirect effect) on other conservation measures.

Comparable scenario matrices could be developed with the help of the same methodology with regard to such other TEC measures as are listed or implicit in Tables 2 and 3 (pages 21-23 and 30 above). These measures tend to fall into three major categories. The elaboration of the full alternative scenarios could thus proceed on the basis of the following four matrices

A, Fuel conservation through speed control (the policy analysis and conceptual model for which is developed above);

3. Transportation system management (ISM in the narrow sense, see

4.2 above)

©. Fuel economy related to vehicle equipment and maintenance; and

D. Cost-conditioned driver demand and behavior.

Several considerations add up to the conclusion that instead of an exercise:

in detailed scenario construction conducted in an implementation vacuum

it is more useful at this time to offer an illustrative open-ended list

of Measures from all the four categories. The selection of the items for

Shig consolidated list has been determined by the extent to which they

Sample could illuminate the opportunities for THC improvements between

now and 1985 on the level of SCENARIO II (sec. 3.5).

The major consideration for this approach has been stated at the outset:

Set of this study (sec. 1.2) "the performance and priorities of the go.

Government of Puerto Rico in the field of transportation in general, and of

energy conservation in particular...favor an open policy approach rather

than more or less rigid scenarios based on too many uncertain variables

and speculative assumptions. The situation would, of course, change as

soon as the decision makers showed interest in the development and evaluation of concrete policy options and alternative scenarios,

As Table 2 shows, the initial payoff of practical

actions is patently very extensive. The prime purpose of the policy method as applied in this study (the introductory explanation

2.2 and 1.3) is precisely to provide a

practical

sort of input)

is in see:

for the selection, as well a»

"ively wore detailed (including quantifications) avalyere of

?he various concrete decisional options ag they nay become feasible, me

---Page Break---

4

TEC monitoring curve over the first 18-24 months of application would

show the real effectiveness of the various ne

initial expectations. This would be the bi

selected and detailed stratesi.

sUF@B, AS compared with the

for further, progressively

A subsidiary set of considerations is technical. Despite the apparently continuing faith of many practitioners in the magic of absolute numbers arranged in neat columns, there has been a growing number of disappointments in various fields, from economics to environmental assessment to Ghersy Projections. Experience has often show the uselessness of efforts to arrive at exact quantifications valid beyond the following six to twelve months. Even computers can not simulate beyond the quality of the raw data they are fed. (any of the data for Puerto Rico are insufficient or Jacking, Including such first parameters as the number of active vehicles, srygt Gkesel consumption in transportation in a given year; see 1b) and 2042s But over also the summary conclusions in wee. 1.45, last paragraph, +

Advanced quantitative analysis has begun to learn from this experience.

the Aasees prediction of crude oil price for 1985 ranges from 8397/0 (the contemporaneous average price) to \$50/s, a margin of 358. The estimates, based on the underlying parameter, the predicted U.S. economic growth during the four years in question, have a range of 10%.* It is difficult to draw a clear line of distinction between such gross estimates and the order of magnitude numerical base of policy analysis. Except for explicit methodology, the two appear practically identical.

Energy projections to the Year 2000. Division of Analytical Services, U.S. Department of Energy. September 1981"

---Page Break---

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5. THE Prospect

5.1 The decisional and implementation environment

The decisional and implementation environment in Puerto Rico is unfavorable to any meaningful, systematic transportation energy conservation. Anything significant that may appreciably reduce the excessive fuel wastage in the next several years will be the result of more or less automatic adjustments of the system to external crisis factors, not of any deliberate

Sustained government policies and actions.

5.12 The worsening situation. The basis and frame of reference
an effective TEC has, in fact, worsened even since this study was first
tentatively designed in mid-1979. At least four major areas or factors
can be pointed out

(4) The loss of the rapid transit option. the importance of rail

transit lies not so much only in direct TEC, but in the viable alternative
it provides to much commuting (Jobs, school) as well as some discretionary
driving. If properly designed (as was, for example, proposed in 197: 23)
4% also physically control private vehicle traffic and provides a major
opportunity for the improvement of land use and the human urban environ-
ment. The light-rail concept was, in fact, the main component of several
leading options in the last effort to put the San Juan "Metro" on track
(see sec. 4.1 and Fig. 5, pages 36-38). Even with the dubious original heavy
rail design (1967 see 20), and despite the rejection of two private construct-
ion offers, San Juan was in the mid-1970s still one of the primary can-
didates for a federal grant. It could make a much better case than such
cities as Denver, Miami or Atlanta where new federally supported systems
were approved. The opportunity was aborted in favor of an all-bus alter-
native which was then not implemented
in the meantime.

inted. New-construction costs skyrocketed

The major consequences are not only those related to TEC, nor even the social considerations--there are still close to 30% families in San Juan who depend entirely on public transportation. Rather, the most worrisome consequence is the drastic reduction and qualitative change of available options. The "Agua y Guagua" project is admittedly not a rapid transit, but only an incremental improvement of the present system. Even that is unlikely to be in operation before the late 1980s. Any major improvement of public transportation in the metropolitan area, even without the rail compo-

---Page Break---

rt, would require separate guideways for buses on the express trunk line
Rev, plus an elaborate integrated feeder system of call buses and public
buses. Considering the lead time, cost, life expectancy and already tested
new technologies (trolley buses without an overhead wire, bi
every 5-6 miles for about 90 seconds by running through a catenary segment
Like that needed for light rail), the differences between
what worked on in 1980 are not very significant.

recharging

this system ana

on the other hand, the cost of the no-action alternative, completely overlooked in present decision making, is staggering. The most obvious, though not the only aspect is the fact that the present bus/public system could simply not handle even the minimum essential transportation requirements in the case of any prolonged scarcity of gasoline, it is of little comfort to know that the same is true of several major metropolitan areas in the United States.

(14) Traffic lawlessness. Compliance with traffic laws was linked to particularly in Table 2, Figure 6 and the related text. Over the last several years, enforcement has dropped down to a level on which there is virtually no meaningful relation to the need for control required by the principle of public order, not to speak of the additional energy saving

Dimension. Yet, even erratic token enforcement seemed to have measurable effects. The following figures, related to speed enforcement on the two main roads (PR 52, Expresso las Américas, and PA 22, Expresso De Diego) and on the rural collector road which also have a posted 55 mph limit, illustrate the points

+ The average number of speed citations on PR 52 and PR 22 in the calendar years 1960 and 1981 was 21,509 a year. An average of 70,000 vehicles travel on these roads, each day. Monitoring has shown that over 20% of them exceed 55 mph. This amounts to some 14 million vehicles per year during which the speed limit is exceeded. The 21,500 citations thus amount to some .355% of the total of violations. Thus it can be said that the enforcement is merely token

For roads (e.g, PR 30, Caguas-Hi

San Juan-Hayagüen: te.) have a traffic di

stribution of vehicles traveled (in) almost the same

as the main roads (73.58 of the combined total); but only some 30.8% of the total

}d citations were Leeued on th

year during FY 1980 and 1961). This represents a 50% vetter rate of

ton toll roads in terns of absolute numbers of citations,

* the severity of violations was appreciably higher on the collector

reads: 124 more drivers exceeded 55 mph, as corpared with the sein

Fgadsr almost twice as many drivers excceded 65 mph and the tos

15% speeduters traveled at an average 2.3 moh taste

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52

Speed was monitored during day hours. It does not reflect drunken

speeding which occurs mostly during evening and night hours. Citations
are issued on a 24-hour basis. On the basis of this comparison, the ratio
of citations, particularly on the collector roads, may appear to be over-
ly adequate.

(144) Decrease

The pool of

11, caution and discipline of the average driver.

Experienced drivers, regularly using their intelligence when they

Drive, appears to have been stabilized at some absolute number many years

ago, while the total driving population has grown by several hundred

thousand. The practical collapse of regular traffic enforcement has not

only eliminated the constraints on naturally aggressive and undisciplined,

mostly young drivers, but has also produced a completely new phenomenon

the middle-class grandmother deliberately speeding through a stop light

with a station wagon full of school children--future young drivers

cheering her on, if not also making threatening gestures at other drivers

who barely managed not to get hit. This is not the kind of driving population.

lation naturally inclined toward reasonably disciplined and intelligent driving style which alone could conserve as much as 20% fuel for the same total mileage driven. Only enforcement and high enough cost (that is, gasoline tax) could begin to have any effect on TEC. Meanwhile, if the federal food money comes in a block grant and is distributed in cash, this will mean more money also for gasoline (not only \$7 in cash for a \$10 food coupon) and without even a shade of illegality.

(iv) The relative decrease of motor fuel cost. The price of gasoline

has been stable or even slightly decreasing in the course of the last 12 to 28 months. Even stable price means a decrease in the real cost, since inflation has been running at around 10% during this period. Although this is most likely a temporary phenomenon, it sends totally wrong signals to most drivers, at least as far as TEC is concerned.

5-12 Record of official TEC actions. Even the little that has been

achieved shows how much could be done.

The record with respect to the 1979 conservation program (Listed on Page 27 above) is as follows

* A park-and-ride pilot program ended when the federal

A SEETSoSaapeten taxes ebaten Conch reer eee

tine. At the present time

Seland have regular vanpoo:

fed only a short

only two industrial enterprises on the

service for their employees.

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3

"Right-turn lane" law was passed two years before the 1979

Evart program. Although the yield is relatively steady: even

its potential is not being achieved for two main reasons: (i) lack of funds for the necessary geometric changes to provide a free 10h for tight turns (due to ignorance on the part of administrators and institutional managers. For example, simple geometric changes such as exits on the Piedras campus of the University would. so~ Wide free turning lanes; in their absence, hundreds of cars waste fuel every day during the first hour which motorists wait for the warrier Tests

+ The system of tolls gets

at the Expresso fare is not a major

achievement due to the past difficulties with the underground? so

more, it has had measurable TEC impact, but much of the \$0 be gone

sleewneres

Public transportation has not been palpably improved.

While there has been a major shift to stall care (which is probably

the one factor which has caused whatever reduction in fuel consumption,

then figured--see Figures I and J), it was not due to the reimeey

In Addition, the government has conducted since the fall of 1980 re-

clinics as a part of a three-year program designed to help

drivers reduce fuel consumption and cost by providing advice and techni-

cal assistance on automobile maintenance and driving habits, factors to be

considered in choosing a new car, and planning efficient use of the auto-

to avoid unnecessary trips." Based on the number of pamphlets distributed in shopping centers, schools, municipal centers and private enterprises (which guaranteed the attendance of at least 50 persons for one day), it was estimated that some 200,000 persons participated during the first 12 months. Additional impact through spoken word was assessed. On the level of 200,000 conscious participants, the program would have reached less than 20% of licensed drivers. Despite the comprehensive description, the initial program was limited to fuel conservation through better vehicle maintenance. Waste through indiscriminate equipment use (for example, the use of air conditioning without respect to the temperature or exceptional safety precautions or the failure to adjust air conditioning for the noat economic Performance when using it to reduce drag at a steady expressway speed) or through uneconomic driving style was not included in the program. It may be added in the future.

---Page Break---

5.13 Institutional and other major o

factors, most of them dealt with in detail in the previous studies (23

to 25), are briefly discussed here to complete the perspective and to add
some fresh information.

£) Lack of an institutional focus for policy development and imple-
mentation in the field of transportation energy-

(44) Major gap between available empirical and analytical knowledge
and the public capabilities to receive and apply it.

(11) other political and executive priorities, partly contemporary

(changes in federal grant policies), partly projected to 1964.

(Le) Strong vested interests. the private vehicle transportation sector (PITS) As relatively stronger in Puerto Rico as compared with the U.S. as a whole, The 89% of transportation energy it consumes is about 30% more than the corresponding U.S. share. It has generated a powerful economic "motor-vehicle complex." Such a complex represented 23% of GNP in the U.S. in 1980. No such global figure is at hand for Puerto Rico, but sectoral figures imply the size. Thus, the value of gasoline used in FY 1981 was \$575 million, 60% of which supplied by an ailing major refinery for which this was the only reliable source of income. The outstanding loans in the motor vehicle sector were almost \$600 million the outstanding installment debt by buyers was approaching \$500 million (P.R. Treasury report, 31 March 1981)." In a legislative report on lobbying, prepared in 1978, auto manufacturers and distributors, auto finance companies and gasoline station operators were listed as the three most intensive lobbying groups:

(v) Transportation welfare system. As was pointed out in detail in the previous studies (23, 35-38: 2b, 57-60), PITS in Puerto Rico is highly publicly subsidized. This fact was considered important enough to be included in

one of the four policy baselines (item ITZ, cited on page 11 above) only the price of fuel before tax has risen to its real market level since January 1981, when the price equalization system--the averaging of the prices of domestic and imported crude petroleum--was abolished in the U.S.

The result has been, in fact, a massive welfare system in favor of private automobile owners. It has, for example, created unfair competition for public transportation the cost of which depends also on raising salaries. THIS Victor received an unprecedented bo

veyerning the invogntont in Puerto Bloo sf the soccalled "936" companies (See-eonp? subsidiaries of U.S. companies). Sma only exception fren the

principle that the investment mist sein productive sectors was nade favor of financing automobile purchase loans.

pre!

st in the new regulations go-

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55

in. renard tohishway user eost, the tolle on PR 52 and 22 would have to be
ty 608 to cover the full ecet, including the debt service. (This would
core to slightly over 22 for th whole length of the Las Americas expresa,
in 3.12 of the neurietic calowlation tased on a user-cost ana.
made for urban expressways in the UsS.s see 2k, 60, note.) With thie

wit

increase, the total toll income would rise to \$33M a year; the direct benefits to the driver

savings on fuel, oil, tire wear, maintenance:

Depreciation, travel time; lesser accident rate: convenience and comfort--were calculated several years ago at \$80X a year: by now the total must be well over \$100X a year. With reference to the whole road system in Rico, the user cost was estimated to be 25% less than the average user cost in the U.S. It was then (1978), based on the total of excise taxes (vehicles, gasoline, licenses), an average of \$233/vehicle/year. The amount rose to \$258 in 1979, but dropped to \$236 by 1981. The gasoline tax has remained at 16 ¢ since 1974. It represented then about 4% of the pump price of \$.50/gal. At the present average price of \$1.45/gal the tax represents only 12.5%. If it had kept pace with inflation, it would amount in 1981 to come 26 ¢ per gallon: at the percentage level at which it was enacted in 1974, the tax would be now about 68 ¢ per gallon:

© amount would still be in the lower range worldwide gasoline

?taxes range between \$1.59 and \$2.25/gal. in many countries in Europe as well as in the Third World.) As distinguished from the toll roads, the cost-benefit ratio for the general highway user in Puerto Rico is strongly negative. The average driver spends \$950/year on gasoline. The latest studies (SE; 62) show that even on "fair pavement" (as distinguished from "very poor" or "good"), the average fuel consumption increases by about 35% on account of lost traction, uneven power flow through the drive train due to vibrations, and the need to periodically slow down and reaccelerate. On substandard pavement, which is now common on Puerto Rican highways, the cost can increase to well over 50%. Taking the conservative lower figure of 35% fuel loss, the increased cost to the average driver in Puerto Rico is \$300/year. That does not include such items as the more rapid wear of tires, damage to the drive train, shock absorbers, etc. A 10¢ increase in gasoline tax (representing only adjustment for inflation) would cost the average driver \$96.75 a year, but would yield \$96.75 for road maintenance, traffic engineering and enforcement, and leave a substantial surplus for incremental improvement of public transportation.

TE the toll road users were

charged the full cost, it would add another 11M to government incomes

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and it would put an end to an irrational welfare-within-welfare system.

At the present, the uncollected margin of the toll road debt service costs paid from the gasoline tax: the toll road users benefit at the cost of all road users. The road maintenance cost is covered from the general funds which noble drivers benefit at the cost of all tax payers. Even if all money comes eventually largely from the same pockets, it has created distorted cost perceptions which

are a great obstacle to any reform.

) Finally, there are two unfavorable psychological legacies from the past. One is the exacerbated dependence on federal funding, This was already critically analyzed in the 1977 study (23, 3-9). The Agua-Guagua project is still expected to be financed by 80% federal and 20% matching state funds. The other is the continued emphasis on supply-side solutions (new energy sources), rather than on a balanced approach which includes demand controls, that is conservation, Although the old economic growth model has not been valid for quite some time, it is deeply in- «

arained in political thinking and in the expectation of the consumer

Society. It is also more attractive to do prestige studies about energy

sources for the next century than to insist that drivers should not

spend more than ten gallons of gasoline a week--and, in fact, make it difficult

for them to do so.

5.2: Implications for realistic expectations.

5.2.1 The "crisis scenario" which was tentatively defined at the beginning of this study (Fall 1979; see page 32, Scenario I. above), played in part,

turned out worse for the rest. The elements of the present scenario are

- + Rapid rail transit for San Juan was lost.

- + No bus-based mass transit is considered. In fact, the almost \$100 million

- in federal subsidy (about one-third of the operational cost)

for the present bus service will be withdrawn beginning with FY1969,

and will have to be absorbed by the state government which already?

Subsidizes the bus authority by another about \$100 million. No substantial expansion or improvement can be expected.

+ The "public" system is effective, but is completely gasoline dependent, inadequately regulated and supervised, and has been able to resist integration with the buses.

+ The public policy has not only accepted the excessive reliance on private vehicle transportation, but has provided an unprecedented subsidy (see the note on page 54). The external costs of this

course of action (see also "Practically irreversible and contrary to any conceivable long-term transportation

[the note is on next page]

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3?

Policy, are being ignored.

"SOO etry Shy fateerertgion tot eteh prtrace ausconhi, ne go-
yemment is unwilling to face the cost of thie system in serte ot
infrastructure, maintenance, traffic snginecring anda chistes
public order, not to speak of exeise taxes wich would aetineny

Promote conservation and provide funda for major Improvenentes?® *

* Saving snything--water, electricity, money, gasoLin

integral part of the sdolal ethic, "re ons? ve tod

in the case of erectricity, only by adequate cout disineenttyy

5:22 The expectation, Ae far as public decigion making and actions
are concemed, the prospect is for the "worst case" as defined in the

crisis scenario: "nininus or passive response...; waiting for the crisis
to cone."

Any improvement of the transportation system sufficient to make it operate in a manner which would contribute to additional funds, most coming from the outside.

5:2) Conservation through automatic factors and technical fixes, The public position means that there will be no deliberate effort to foster systematic TEC. It does not mean that the small gradual reduction of fuel consumption will not continue. The following technical fixes are likely to contribute

to TEC would require expansion are neither sought internally nor forth.

automatic factors and

"Continued switch to small, fuel-efficient cars. Since about 90%

of new vehicles introduced to Puerto Rico are non-1-S-, ery rete

27-2 wpe by 1985) would not consideraély affect the? situation here.

+ Progressive decrea:

will reduce, perha

Saft!

aes .

Tye closing of CoRCO"s refinery, announced in February 1982, shows how

the island supply is vulnerable evan if the contemporary glut Of fuel will
ot cause shortage of imported gacoline in a foresceabie future.

Took Amerease in gasoline excise tax, considered since the beginning of
1981, was presented to the Legislature in fetruary lose, sh

grease by S¢/gal. does not even adjust the

{see page 35 above). An announcement of an adequate tax increase to te

Agplenented in instalments and then pegged to the gasoline price 4s a ror-

gentace (a practice adopted by several states and in force in various

Hnobeau countries), hae apparently never been considered. Yer, the aor

finuing price stability, if not slight decrease, makes the present tine

Fartioularly favorable for the mich nore substantial needed tax increase

See also below, sec. 5.3, (ii).

of federal transfer payments (welfare funds)

quite substantially, the total mileage driven

Pleasure driving and increasing vehicle occupancy for euesne

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+ tefortton omeemine futons wash satetantatty sect fuk com
iulsenatthey sqpeurine seceare ghigh smetaraiatay tect tet
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3 Soomeert Ci te ates cee) So cain tnpene a peretion

Ldual Level zZ

?Oved performance and soordination 0)

8 Of all the agencies involved (see pags
ary to get this message acres!

* Hygineering, fixes: sileage increasing gasoline additives and sotor

eile: up-shifting dashboard signals for nest effecient acceleration, ?

eter

vie

Alternative fuels: gaschol, ethanol, LPGe (propane, etc.). The:
Yay have at best a very small fractional effect in the foreseeable
future. in addition, LpGe are nest suitable for use sy comercies
Yenicles and fleets. 'It is being streseed in technical titerature
{hat the use of LPds requires ?many more precautions than in th
normal use and handling of gasoline; drivers must be trained £0,
avoid ?abrasive? driving.? ?A great deal of training would oe n

gessary, considering the widely noticed driving site? of wan
Puerto Rican truck drivers. ? ¥

* The slectric-hybrid vehicle, a good candidate for the fleets of

such enterprises as the telephone company or the water and electric, authorities, or for use within closed compounds. (low speed, short distances, frequent stops), began to be tested for use in Puerto Rico, but the project depended completely on federal funds. These were also terminated: a

5:3 More advanced affirmative actions. ?

To do anything better than to repair broken roads and rely on automobiles: tie fixes for some fuel conservation would require that transportation in Puerto Rico be put on a self-sustaining basis. That means that primarily

the private sector (but also trucking) would have to pay the full highway user cost:

This is not as difficult as it may look. But it would require a

Passive effort on the highest levels of the government to explain to private drivers

(A) that they are in fact losing, by a wide margin,

the welfare system (see page 55);

(44) that and how they can compensate for even major tax increases

more careful and discriminate driving. It has been shown by practical tests

Ang that any average driver can save 20% fuel by following a few simple
Rules (which, by accident, also contribute to public safety and courtesy).

under the program

2 by

---Page Break---

9

Since 20% of the current cost of gasoline is about 29¢ per gallon, the

Sax could be progressively increased to 45 ¢n1., rather than the presently

Proposed 2146, without any effect on the total yearly gasoline bill. At one

56 level, the tax would still be low in comparative terms, and it would

Reduce gasoline consumption perhaps even by more than 20%, Taking the 198)

consumption of 655 gal. as a base, over the decreasing consumption some

yield at 600H gal. about \$270K yearly: at 550M gal. It would amount to

247. sn.

Very sensible improvements would, in fact, cost much less because the

various services suffer at the present time only of lack of qualified

Personnel and relatively minor material supplies. This is true in part-

icular of two services the increased efficiency of which would make a

difference also with regard to TEC.

One is the traffic police, at times with fewer than 300 patrol cars covering the whole island. Many severe traffic penalties among those listed on page 22 above are also violations of the traffic code in force. Merely returning to the moderate enforcement levels of 5-10 years ago would represent a substantial contribution to TEC. It should be determined why «ne system of citizen denunciations of major traffic violations not observed by the police, instituted some 12 years ago, did not function; it should be properly reformed and launched. Although it would be a great improvement if the police went by the law as it is, a revised traffic code would facilitate the Job by (1) incorporating technical considerations relevant to the present conditions, (ii) making the fines adequate to the enforcement needs, (iii) facilitating temporary or permanent removal from the highways of chronic repeat and dangerous drivers. The traffic law revision prepared in 1978-79 (and not enacted as of this time) was merely a consolidation of the existing statutes. It was inadequate in the terms outlined above; it was completely blind as far as TEC is concerned.

The other service is traffic engineering. Besides the obviously

needed geometric changes, traffic flow could be greatly enhanced by car-

ful revision of existing traffic light series (even without the advance:
Sehnology used on Expresso Norte); shift of stop Lights to internires,
fea/yeliow signaia, with a switch vack to standard signaling during hes
Sraffic hours where necessary (which means that sary signals ooud ren,
oo Rg internittont sode persanently): change of all possitie "Stop" si,
to "Yield", which ie the way they function in tae!

removal of all nuisance

---Page Break---

60

signaling (e.g. left-turn arrows: these should be replace wherever feasi-

ble by intermittent stop-and-go signals), and perhaps still other measur

Drivers should be encouraged to suggest possible flow improvenente.

Simple interagency agreeenents and administrative eotions could bring

about many measures making traffic nore legal and therefore favoring 750.

For exampl

+ The problen of running red lights (see the fuel diseccnony

on page 22) is that many drivers do not obey--or even know

?Llow-light signal requires the driver to slow down to stop. The

law gives the driver too much discretion. Traffic engineers have dig-

nified it in the concept of the so-called ?dilenna zone.? Most dri

vers face in fact no dilemsa. They simply charge forward. Until a

solution 1s worked out waich is appropriate both technically and

legally, a simple expedient could be worked out between traffic en-

gineors? ana police, and given adequate publicity: a yellow line,

Painted at the proper distance from the intorsection would eli

te the ?dilemma? and advise the driver that, if he already ero:

EE wien the yellow signal cones on, he can proceeds if he didn

12 must stop.

?til a functioning computer memory can quickly identify repeated

violations, TOP, the police and the courts could establish a aysten

Of punching a hole in the vehicle or driver licence whenever 2/noe
virg violation is established either by paying the fine or by cons
viction in cours. 8

+ the very fuel-coutly heavy rush-hour traffic can be aliuted by ge-
neralining the aysten of foxible working houre throughout the £9.
Effective enforcenent of Lega parking (aolf-liguidating throu
Hie, HInee and ?owing ava. charges) ands, ax on toga paring feo-
invoongested areas sould greatly? conetituse eo ised ERE, £
flow (not to speak of pedestrians): mes

+ trough a simple adnistrative decision, knowledge of basic prin-
ciples relates torte through driving supe could? te aaied to" the
Fequirenents for learner perait
shone

?driver Licences and their rencv

+ Last but not least, an extensive urban "public" system in San Juan, which is overcrowded (enforced maximum capacity) and operating longer hours, would provide the fuel-efficient flexibility and decentralization that private initiative and the public buses cannot provide. However, it would have to be planned and coordinated, not just allowed to spring up and then legalized ex post.

Tables 2 and 3 (pages 21 and 30 above) provide the elements and justification for numerous other measures and combined subscenarios of an orderly and deliberate nature. To follow--that is, to let happen--the crisis scenario will not lead to a collapse of the system. It merely invites ad hoc, mostly spontaneous and disorderly adjustments at considerable human, social and economic cost.

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APPENDIX

Note on the calculation of scrappage rate

as the base for estimating the current active fleet in Puerto Rico

Scrappage rate is the percentage of motor vehicles discarded in a year. An 8% rate has been used in the U.S. national statistics. In the absence of more precise different figures in Puerto Rico, the 8% rate was used to estimate the active fleet in a given year, between 1971 and 1977.

It has been the practice of the Bureau of Motor Vehicles (2Kv)

to consider a vehicle active until

its licence is not renewed

for two consecutive occasions. (Even then a vehicle remaining in

(the register for additional five years.) This means that all vehicles discarded during a given year are included in the total active vehicles until next 30 June. Some vehicles not renewed at the end of the preceding FY may be activated when their owner returns to Puerto Rico, or when they are repaired/rebuilt. Experience of several years could produce an "expectancy rate" for this relatively small group. The key to a reliable estimate of the whole really active fleet is a reasonable accurate estimate of scrappage

In 1973, the official scrappage rate estimate was raised to 10%, without any explicit or obvious rationale.

When it appeared that the rate would result in a too low total of active vehicles, the rate was discretionarily lowered to 5% in 1979. This is apparently the rate used in the 1980 estimate. +

The following Figure 8 shows the recent history of vehicle registration figures in Puerto Rico.

On the basis of a preliminary draft of this Appendix, BMV began in 1981 to use the rounded trend rate of 7.5%. The "recalculated total for FY 1980 of 1.133M vehicles, and the estimate of 1.133M for FY 1981 are, however, still 15% too high. To arrive at correct figures, it would be necessary to go back to 1979 and calculate from then on, adjusting the trend rate as proposed in the formula on page 53 below:

---Page Break---

(62)

FIG. 8. VEHICLE REGISTRATION (P.R.)

(000)

NEW TOTAL VEHICLES

REGISTRATIONS REGISTERED

us 7 > aso

no = = 1100

105 =~ = 1050

yoo -? = 1000

95 959

0 900

es 850

80 ° = 800

a6 77 17819791980

PRIP_ Puerto Rico Planning Boara

?SP/DK PR. Treasury via PRIP

PCB VS. Consus Sureau via PRIP .

BPPR Banco Popular de ?Progress in Puerto Rico"

ly) and other consolidated figures

Unported (new and used)

8 taxed (import excise tax)

Comments

@ Wote, the discrepancy between new registrations and
9 the increase in total. vehicles registered.

Vehicles taxed > vehicles Imported (by some 40,000)

Comparing the rate of imports and of taxed vanie~

Jes with the official estimte of the total fleet,

the Gap marked a8

nt nost of that part of the total

flact that was reactivated (ire., repaired or re-

bulle) after an at least two-year lspae in ative

Pegistration. See the comment on page 64» 109.

The estimate using acrappage trend rato? (roxt page)

fe only 4,000 vehicles (00-52%) higher than the

srph flatts ?of 3691500, (Pr'6o), En C490, the "eal.

ulation ie only 3000 vehicles Lower than? he 3P2

Heute of ¥78:U0b fora total margin of error t 88k.

would repre

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8

?The following formula was developed using the conflicting available data, with the assumption that by calculating every year ?the serappage rate for the preceding year, it might be possible to develop @ trend rate which would allow reasonably reliable current estimates and projections.

If vehicles become inactive after failing to reregister for two consecutive years, the scrappage rate and the estimated state of the active fleet can be determined as follows:

$R = \frac{R_1 + R_2}{2}$

$R_1 = \frac{S}{1 - AS}$

where

S = scrappage rate

AS = scrappage trend rate (i.e. the average of several previous years, corrected to reflect new parameters,

R_1 : Increase in old vehicles being rebuilt and then

activated after a registration lapse)

R_2 = total vehicles in the register

R_1 = total active fleet

fetal new registrations

The year being calculated (consequently, y-1 is the

preceding year)=

cupe

Thus. for example(in thousands of vehicles)

$Spq * (901 \gg 108) - 934 = 75 = 7.43\%$ (of 902)

For 1979, the rate is 7.518. The official figures for 1977 show

only 4.758 rate however, if the trend of FY 1977 to 1979 is

projected backwards, the rate is 7.58% if the 1975-1977 trend

in vehicle imports is similarly projected, the rate is 6.636.

Using a rounded trend rate of 7.5%, the estimated number of

scrapped vehicles in PY 1980 would be 72 (960 x 7.5). The esti.

mated total active fleet would then be

$Ago = (960 + 87) \sim 72 = 975,000$ vehicles

Adding a purely hypothetical 25,000 vehicles as having been re-activated during PY 1980, after not being active for more than two years, the maximum estimate total of active vehicles is 1,000,000. This is 150,000 less than the official estimate. In order to arrive at this estimate of 1,150,000 active vehicles, it would be necessary to assume that the scrapage rate was only 58 in PY 1979, and 2.76 in PY 1980, that is about 65 and 35% respectively of the historical rate. To justify the official esti«

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nate, it would be necessary to substantiate that between 35 and 40,000 vehicles were reactivated in 1979 after being out of circulation for over two years; and that the number for 1980

was between 79 and 75,000. *

Too high official estimates of active cars are apparently not unusual. The 1980 estimate in Puerto Rico would be 15% or more above the corrected trend estimate. In United States as a whole, an overestimate of 12.3% was found in 1977, comparing Federal Highway Administration data with those developed at DOT Transportation Research Center (Hs, \$3-12). Difference estimated two years later was up to 12 (18, 5-26)

FTE estimated average life expectancy (that is, the age which of a given year reach or exceed) of and light trucks were typically calculated to be 10 years or 100,000 miles (16,2-20, based on U.S. statistics 1966-77). Recently it has been raised to 125,000 by some analysts (@.g.. 72,5) and up to 18.5 years (the advertised life expectancy of a high quality midsize European car). The longer vehicle life may require major repairs in the final years. These are unlikely to deactivate the vehicle for more than two consecutive

years, except in some unusual cases.

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